







VISION, MISSION, VALUES & STRATEGY

VISION

To be a sophisticated, vibrant and prestigious club with polo at its core, catering to the needs of the riding community, setting market benchmarks in quality while retaining its relaxed family-inclusive atmosphere and being the preferred choice of its members for lifestyle activities.

MISSION

To be a pre-eminent polo club by creating tangible value for all members as well as other stakeholders, be they employees, commercial partners and the national sports effort, through professional management of our polo, riding and social activities by focusing on equestrian quality and the superior delivery of our objectives, projects and activities.

VALUES

In all aspects of our activities, Singapore Polo Club is committed to core values of:

Sportsmanship

We believe that high standards of sportsmanship must govern every aspect of our polo and equestrian activities, demonstrating fairness, good conduct and respect for the sport, fellow competitors, and officials.

Polo and Equestrian Performance

We believe in setting high standards in all our polo and equestrian activities and strive continuously to improve all aspects of these pursuits, including performance, instruction, horse training and stable management. We will endeavour to excel at international events.

Excellence

We search for excellence in each and every service we provide and believe in new ideas and creative solutions for continuous improvement.

People

We value teamwork at all levels in the pursuit of our vision. We seek to create a club environment where members and staff respect one another. We believe in a structure where staff are motivated, achievements are recognised and the opportunity exists for personal development.

Integrity

We believe that the management of the Club is guided by principles of fairness, openness and honesty.

Satisfaction

We listen to our members, as well as other stakeholders and strive to exceed their collective expectations and aspirations in fulfilment of the Club's Vision.

STRATEGY

Singapore Polo Club will:

- Deploy resources to improve polo and equestrian standards through better instruction, innovative competitions, better facilities, improved planning and participation in international competitions, both at Club and National levels
- Provide a meaningful set of lifestyle options to our members, thereby building up value in membership at the Club and attracting new members
- Build financial stability in the Club e.g. diversifying our sources of revenue

- Strive to create an exclusive members' Club, while not compromising the friendly relaxed environment we currently enjoy
- Improve the efficiency of our human resources and nurture these through job enrichment, training and overall better HR management

Through this strategy, Singapore Polo Club will build a solid platform for sustainability and achieve our goal of being the "Premier Polo Members Club in the World".

75TH ANNUAL GENERAL MEETING

Notice is hereby given that the 75th Annual General Meeting of the Singapore Polo Club will be held at the Clubhouse on Tuesday, 29 March 2022 at 7.00pm (Registration commences at 6.30pm).

Due to Covid-19 restrictions, the Meeting will be held in a **Hybrid Format**. Members can either opt to attend the meeting physically at the Club or online. **Please see below**.

BUSINESS

- 1. To confirm the minutes of the 74th Annual General Meeting held on 25 March 2021.
- 2. To receive the Reports of the Committee.
- 3. To receive and approve the Audited Financial Statements for the financial year ending 31 December 2021.
- 4. To appoint Auditors for the year 2022.
- 5. (a) In accordance with Rule 37a(iii) of the Constitution, to elect a Committee to hold office till the conclusion of the next Annual General Meeting;
 - (b) In accordance with Rule 33a of the Constitution, to elect a Trustee Group to hold office till the conclusion of the next Annual General Meeting.
- 6. (a) In accordance with Rule 40a of the Constitution, to consider and vote upon any resolution relating to alterations or additions to the Constitution of the Club for which due notice of not less than 14 clear days' notice of such alterations and additions have been given to members;
 - (b) In accordance with Rule 37a (v) of the Constitution to consider and vote upon any resolution (excepting an alteration and/or addition to the Constitution, in which case Rule 40 is applicable) for which notice has been given in writing to the Secretary not less than seven clear days before the date of such meeting, provided that such resolution is not inconsistent with this Constitution.
- 7. In accordance with Rule 11, to consider and vote upon any nominations for Charter Polo Playing Members.

RICKARD HOGBERG Honorary Secretary

BY ORDER OF THE COMMITTEE

ATTENDANCE registration will be based on a first-come-first-served registered basis. The first 50 registered members will be allowed to attend the AGM **physically** at the Clubhouse while the rest of the registered members will attend the AGM **virtually online**. This is in accordance with the safe distancing measures mandated by the relevant authorities.

Kindy note that only **fully vaccinated*** members will be allowed to attend the AGM in person at the Club. Non vaccinated members can attend the AGM online. * **Fully vaccinated** refers to individuals who have completed the primary vaccination series and the booster vaccination within 270 days after the last dose in their primary vaccination series.

Kindly **PRE-REGISTER** your attendance online for the AGM, together with any submissions and questions, if any, in relation to the proposed resolution to be addressed to the Honorary Secretary **not later than 7.00pm on 22 March 2022** at: https://conveneagm.com/sg/singaporepoloclubagm2022. Questions from members and answers from the Committee will be posted on the Club noticeboard from **25 March 2022**.

Members who do not pre-register their attendance for the AGM will not be entitled to attend nor will they be allowed to cast their votes.

RULE 39 - PROXIES

Rule 39 of the Club's Constitution allow Charter Polo Playing Members (CPPM) absent from Singapore to appoint another voting member as his/her proxy to attend the AGM physically on their behalf. **Proxy Forms**, duly signed, must be submitted at the Club Office (Clubhouse basement) **not later than 7.00pm on 28 March 2022**.

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COMMITTEE MEMBERS 2021/2022

Patrons

Mr Derek G Mitchell

Mr Loh Kim Chah

President

Mrs Stephanie Masefield

Vice President

Mr Lawrence Khong

Polo Captain

Mr Satinder Garcha

Honorary Secretary

Mr Rickard Hogberg

Honorary Treasurer

Mr Timothy Zee

Committee Members

Mr Daniel Chua

Ms Jane Drummond

Ms Koh Pei Bei

Mr Leon Chu

Ms Peggy Yeo

Mr Wee Tiong Han



The past year has been a satisfying and fulfilling second term for me as your President, despite Covid-19 restrictions being a constant throughout the year. The Committee and management have worked tirelessly to ensure that the Club remains financially and operationally sustainable during these challenging times.

We have had positive feedback from members on the completion of Phase 1 of the Club's redevelopment works and the Club raised several concerns to the project manager to follow up with. On Phase 2 of the redevelopment works, our new jackpot room is already completed and the gym is fully operational, whilst waiting for

the main entrance access to be completed.

The Club Rooms are scheduled to be completed and fully operational by mid-April to May 2022. Members and their guests can look forward to riding and polo experiences as well as getaways in a unique, lush and tranquil country club setting, with great food and beverage, and a lifestyle like no other.

The Club has recorded a very positive operating surplus of S\$1.148 million and this feat is even more amazing when we consider that jackpot income used to be the main contributor. Today, we have comfortably built other pillars of revenue such as riding, polo and membership, compared to an almost sole reliance on jackpot operations in the past. Our investments continue to bring in revenue and the Committee and management will continue to work together to build on our reserves so that we can comfortably pay for our lease renewal either at our current site or an alternative site. On that note, we are not complacent and recognise that our positive financial results have, to an extent, been due to higher patronage caused by Covid-19 travel restrictions.

Both Riding Academy and Atoms Polo Academy have registered a surplus, with riding hitting an all time high. The Equestrian Federation of Singapore will now sanction Singapore Polo Club inter-club events, which will give our competitive riders something to look forward to. The Atoms Polo Academy has also fared well and the polo subcommittee will be doing a recalibration to ensure that we continue to better our level of polo instruction and will have timely assessments for our riders/players.

Some of you may have heard about the compulsory acquisition of about 3% of our land by the Singapore Land Authority at the Mount Pleasant stables, to facilitate the building of a major roadway to support the proposed building of 5,000 HDB Build-To-Order flats at the former Police Academy and Bukit Brown locations. The Club is working closely with the relevant authorities to achieve a desired outcome for both parties, and will keep members updated.

Over the past two years, we have had about 120 additional members joining the Club through our riding academy and this number is expected to increase over the next three years. We also welcome new members who have joined the Club this year through membership transfers. The value of Charter memberships is trading higher in the open market and this is a positive sign that the Club is heading in the right direction.

We look forward to an exciting polo tournament season, which will see high level polo professionals joining us and a polo manager as well. Our General Manager, who works closely with the polo captain and polo sub-committee, will continue to head the Atoms Polo Academy and will work closely with the polo manager in its recalibration towards our objective to make Atoms one of, if not the best polo academy in the world.

Under Vice President Lawrence Khong, the Club continues to expand its Outreach program and work closely with the community through working with troubled teens, senior citizens, schools that support children with special needs and even migrant workers. We work to provide them with equine assisted therapy or to make their day by exposing them to horses.

Work on the Club's commemorative book is ongoing and is scheduled to be completed in the second half of 2022. We hope to provide an insight into the Club's rich history and illustrate how it has evolved over the past 40 years.

Thank you to our members for all their support; it has been a pleasure to work with this Committee and SPC management for a second term. I want to express my deep gratitude and appreciation to the Members of my Committee, the sub-committees, our trustees, all volunteers and our General Manager Sylvan Braberry and his management. As we all look forward to further easing of restrictions in Singapore I wish everyone a healthy, happy and active 2022.

Sincerely yours,

Stephanie Masefield



POLO REPORT

2021 was a challenging year for Polo with Covid-19 restrictions making it difficult for the Club to have 4 vs 4 polo amongst others. This has affected our overall game and despite a number of appeals to the relevant authorities, the Club has yet to receive a favorable response.

My "Polo-2022 and beyond" vision in essence, will raise the level of the sport all round with the introduction of polo high-goal tournament seasons over spring and fall. Members and polo players will enjoy better polo at all levels from 2 to 10 goals for three (3) months each for the spring and fall seasons. In support of this, members had at the Extraordinary General Meeting of 16 November 2021,

approved the purchase of an additional 9 polo ponies to support this initiative. Polo players will also be given the opportunity to take part by having more of their own polo ponies to mount higher goal polo professionals to form teams to make it an exciting and happening polo season.

The Atoms Polo Academy was launched more than a year now and has grown to about 245 riders/players. While we have taken stock of the positives, there are some areas that would need recalibration to ensure that Atoms is a continued success. The platform for Atoms as an academy should include a more detailed curriculum, regular assessment for progress, professional and dedicated trained coaches and compliance to rules & regulations. All these should be with a fun, positive and vibrant environment with a focus also on safety for both riders and horses.

I am happy to announce that for the first time in many years, the Polo section has made a positive contribution to the Club's coffers. I would like to thank the Polo Sub-committee, the Committee and staff for their hard work in turning around Polo's finances and look forward to even more exciting polo in 2022!

For Polo Sub-Committee

Satinder Garcha - Convenor | Lawrence Khong | Rickard Hogberg | Daniel Chua | Wee Tiong Han



HONORARY TREASURER'S REPORT

It is now my second year that I serve as Honorary Treasurer in the midst of another year of Covid-19. Despite variants of the coronavirus, there appears to be some hope or at least realization that it's here and just something that we must face (even if it means wearing a mask) than fear. Most importantly, we are looking forward to polo resuming with four on each side instead our abbreviated two-on-two chukkas, tournaments starting (including low, mid and high goal), hopefully in the second half of this year, and seeing life returning to normalcy, especially at our "home away from home" Club.

Despite another year of the global pandemic, we have again managed to exceed our budget and deliver better results than the prior years to end another year on more solid footing as compared to our first year of the pandemic and amazingly even better than the years before the pandemic. Overall, we achieved a net surplus of \$1,147,684* at the end of 2021, which exceeded our budget by \$786,316 and in excess of the prior year's pre-pandemic net surplus of \$863,382.

The key areas contributing to these terrific results include:

- **Polo** We achieved a net surplus of \$416,802 due to increased demand for **Polo Livery** resulting in a net surplus of \$168,969 that exceeded budget by \$313,293, which we originally anticipated a net loss, and increased enrollment in our **ATOMS Polo Academy** that netted us a surplus of \$247,833.
- **Riding** Through an increase in revenues from lessons at our **Riding Academy** combined with prudence on spending, which was 14% less than budget, we had a net surplus of \$842,855 or \$126,464 above budget.
- **Jackpot** With tight restrictions on both patronage and operation of the Fruit Machines to be in compliance with the Ministry of Health's advisory for Covid-19, our revenues for **Jackpot** reached only 27% of budget, but still resulted in a net surplus of \$58,879, which was \$157,207 less than our budget of \$216,086.
- Investment Income The Club received a total investment income \$553,369 from both our Club Reserve and General Fund. Of which, we received 59% from dividends and 41% from interest income, which was largely in line with our budget. This was the result of our prior year's heroic efforts, which saw us cleaning-up and already turning around our investment portfolio's loss to a significant gain after a careful re-assessment and re-balancing of our investment portfolio. We continue to be bound by a narrow set of investment guidelines that limit our investments principally to Singapore bonds and REITS, which precludes us from investing in higher growth shares such as tech or higher yielding investment instruments, but delivering steady and stable returns whilst preserving our capital.

*It should be noted that the Club received ~\$231,000 of financial support from the Government in light of the pandemic, but may not always be available.

Overall, we continue to be on solid footing as we enter 2022. We also continue to approach this new year exercising prudence and caution as we face similar uncertainties and challenges with not only the pandemic, but also unsettling geopolitical events so retain on reserve the necessary cash in hand. At the same time because of our outstanding results and interest to raise the overall level of polo in Singapore, we have also obtained the members' support to upgrade and add to our string of club polo ponies.

I would like to extend my sincere appreciation again to our Honorary Secretary Rickard Hogberg, our General Manager Sylvan Braberry and our Finance Manager Chong Hion Kean for their continued support.

It continues to be a privilege and pleasure to serve the Club as both a Committee Member and Honorary Treasurer, but what excites me most is actually playing polo. As cited in my book **Notes on Polo & Riding** from Winston Churchill's **My Early Life**, "It is the hour of Polo. It is the hour for which we have been living all day long."

See you on the field!

Timothy Zee Honorary Treasurer



First and foremost, we would like to express our heartfelt thanks to all our wonderful Riding Academy riders both existing and new and our liveries for your patience and support for the Academy through another Covid-19 impacted year.

The Riding Academy recorded a healthy net surplus for financial year ended December 2021, a remarkable feat despite Covid-19 restrictions. To an extent, the surplus is also contributed by Covid-19 travel restrictions that ensured a higher than normal demand for riding lessons. Kudos to our riders who had also adjusted very quickly to the fluid changes in SG Covid-19 legislations during the year to ensure

the Club adhered to Covid-19 regulations. We also thank our riders for their patience and understanding when booking your lessons slots as due to the high demand, you may not have been able to get your desired time slots.

Even though the year had passed without riding competitions, the Riding Academy managed to run a few inhouse training shows to give our riders the opportunity to put their learning skills to the test. We are delighted to see members and riders, in a short span of one year, participating at entry level show jump and dressage. Our seasoned riders have also shown improvements all round in their riding skills and levels. A huge shoutout to our school horses who have performed well and played a huge role to fulfil our members and riders' passion for this unique sport. During these times of high demand, the Club took measures to ensure that our horses are not overworked and are well taken care of.

The Club has seen a surge in new members due to the attraction of riding with close to 120 new memberships over the past two years. This is expected to grow as more people look towards alternative sports or excitement since many do not travel. Riding Academy has also come up with riding experiences and packages for members and their guests staying in our Club rooms which are scheduled to be completed sometime in April 2022.

We are pleased to announce that the Equestrian Federation of Singapore has now agreed to sanction SPC hosted Interclub shows. Our riders can look forward to more equestrian competitions in the coming months. We wish our SPC riders best of luck with their forthcoming Interclub competitions, and are confident that some of you would bring honour to our Club and more importantly, continue to gain more experience, confidence and sportsmanship from such participation.

Demand for riding livery is high and we are unable to accommodate all as we only have a limited number of liveries. The Riding Sub-Committee and management have decided to up the criteria for livery to ensure that riders who represent the Club or country have a better chance to secure one. Of importance is also that members having livery should have exemplary conduct, respect the Club's rules and regulations and have respect for the staff and one another. This is important to promote a positive, vibrant, gracious and fun riding community. Our thanks to the grooms and stable hands who have worked really hard and have done their best during such challenging times to care for your horses.

Our riders who have been patiently waiting for new horses can now look forward to 9 new replacement horses that are due to arrive early second quarter of 2022 (depending on Covid-19 situation). Many thanks to our riding instructors Daniel and Edric for making the trip to Europe to assist with the selection of the school horses.

Finally, we would like to thank the Riding Academy team including the grooms led by our General Manager Sylvan Braberry and the Committee for their support and encouragement in making the Riding Academy one of the best performing sections of the Club.

Thank you.

For Riding Sub-Committee

Rickard Hogberg - Convenor

Peggy Yeo - Deputy Convenor | Kenneth Li - Member

AUDITOR'S REPORT AND FINANCIAL STATEMENTS



Singapore Polo Club

Statement by Committee

In accordance with a resolution of the Committee and in the opinion of the Committee,

- (a) the accompanying balance sheet, statement of comprehensive income, statement of changes in funds and cash flow statement together with notes thereto are drawn up so as to give a true and fair view of the financial position of Singapore Polo Club (the "Club") as at 31 December 2021 and the financial performance, changes in funds and cash flows of the Club for the year ended on that date; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Club will be able to pay its debts as and when they fall due.

On behalf of the Committee,

Stephanie Masefield Frances President

Singapore 3 March 2022

Timothy Yuen Cheng Zee
Honorary Treasurer

Independent Auditor's Report to the members of Singapore Polo Club

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Singapore Polo Club (the "Club"), which comprise the balance sheet as at 31 December 2021, and the statement of comprehensive income, statement of changes in funds and cash flow statement for the year then ended, notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements are properly drawn up in accordance with the provisions of Societies Act, Chapter 311 (the "Act") and Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of the Club as at 31 December 2021 and of the financial performance, changes in equity and cash flows of the Club for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Club in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Committee is responsible for the other information. The other information comprises the Statement by Committee but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

Independent Auditor's Report to the members of Singapore Polo Club – continued

Other Information (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Committee for the Financial Statements

Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, Committee is responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Committee either intends to dissolve the Club or to cease operations, or has no realistic alternative but to do so.

The Committee's responsibilities include overseeing the Club's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditor's Report to the members of Singapore Polo Club – continued

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Club's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Committee.
- Conclude on the appropriateness of Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Club's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Club to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent Auditor's Report to the members of Singapore Polo Club – continued

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Club have been properly kept in accordance with the provisions of the Act.

HLB Atrede LLP
Public Accountants and
Chartered Accountants

Singapore 3 March 2022

Singapore Polo Club

Balance Sheet as at 31 December 2021

	Note	2021 \$	2020 \$
ASSETS		.	•
Non-current			
Property, plant, equipment and ponies	4	14,592,588	12,765,533
Right-of-use assets	5	26,503	34,451
Investment securities	6	13,514,672	12,113,207
Deferred rent	7	107,834	194,102
Loan receivable	8	331,021	553,575
		28,572,618	25,660,868
Current			
Loan receivable	8	287,359	327,618
Inventories	9	51,640	36,838
Members' receivables	10	1,237,399	1,496,289
Other receivables	11	687,770	527,968
Deferred rent	7	86,268	86,268
Fixed deposits	12	10,000	
Cash and cash equivalents	13	4,024,180	5,224,393
•		6,384,616	7,699,374
Total assets		34,957,234	33,360,242
FUNDS AND LIABILITIES			
Funds			
Club reserve	14	8,902,687	8,103,616
General fund	15	3,880,043	3,960,540
Facilities improvement fund	16	16,973,973	16,660,787
Allocated stable deposit fund	17	940,500	742,500
Fair value reserve	18	941,578	813,973
		31,638,781	30,281,416
Liabilities			
Non-current Contract liabilities	19	14,601	12,401
Lease liabilities			
Lease naonnes	20	18,283	27,094 39,495
		32,884	39,493
Current		(10.50)	
Trade payables		618,596	574,482
Other payables	21	1,480,879	1,224,070
Refundable deposits	22	662,467	630,636
Contract liabilities	19	450,252	532,855
Lease liabilities	20	8,810	8,605
Tax payable	23	64,565	68,683
		3,285,569	3,039,331
Total funds and liabilities		34,957,234	33,360,242

The accompanying accounting policies and explanatory notes form an integral part of financial statements.

Singapore Polo Club

Statement of Comprehensive Income for the financial year ended 31 December 2021

	Note	2021	2020
INCOME		\$	\$
Subscription fees		2,585,890	2 220 600
Transfer fees		2,363,890	2,320,690 218,250
Entrance fees		291,856	136,442
Late payment charges		291,836 55,299	44,239
Retail shop (net surplus)	24	49,722	13,486
Polo activities (net surplus)	25	416,802	442,761
Riding activities (net surplus)	26	842,855	596,159
National Equestrian Park (net deficit)	27	(48,946)	(336,222)
Tournaments and events (net deficit)	28	(3,893)	(93,442)
Contributions from fruit machines (net surplus)	29 29	58,879	157,931
Other activities (net surplus)	30	92,037	64,500
Carpark income	50	8,918	7,439
Interest income		250,638	212,402
License fee income		197,954	126,695
Miscellaneous income		289,067	267,721
Dividend income		325,735	443,030
Total income		5,679,063	4,622,081
1 otal mediae		3,079,003	4,022,001
EXPENDITURE			
Building, ground and utilities	31	(1,289,493)	(973,905)
Administrative expenses	32	(1,530,610)	(1,497,082)
Membership expenditure	33	(778,526)	(567,715)
• •		(3,598,629)	(3,038,702)
Surplus before depreciation		2,080,434	1,583,379
Depreciation of property, plant, equipment and ponies		(890,736)	(701,729)
Depreciation of right-of-use assets		(4,079)	(6,161)
Surplus before tax		1,185,619	875,489
Income tax expense	34	(37,935)	(12,107)
Surplus after tax	54	1,147,684	863,382
Other comprehensive income:		1,147,084	005,562
Items that will not be reclassified to profit or loss			
- Net fair value gain/(loss) on equity instruments at			
fair value through other comprehensive income		114,958	(122,724)
Items that may be reclassified subsequently to profit		',	(,,
or loss:			
- Net fair value gain on debt instruments at fair value			
through other comprehensive income		(103,277)	80,051
Other comprehensive income/(loss) for the year, net	of tax	11,681	(42,673)
Total comprehensive income for the year		1,159,365	820,709
•		, -,	
Surplus attributable to:			
Club reserve		799,071	489,997
General fund		35,427	110,362
Facilities improvement fund		313,186	263,023
Fair value reserve		11,681	(42,673)
		1,159,365	820,709

The accompanying accounting policies and explanatory notes form an integral part of financial statements.

Singapore Polo Club

Statement of Changes in Funds for the financial year ended 31 December 2021

	Club reserve \$	General fund \$	Facilities improvement fund \$	Allocated stable deposit fund \$	Fair value reserve \$	Total \$
Balance at 1 January 2020	7,613,619	4,347,758	16,397,764	544,500	359,066	29,262,707
Total comprehensive income for the year	ı	863,382	ı	I	(42,673)	820,709
Contribution of funds				198,000	ı	198,000
Transfer of funds	489,997	(753,020)	263,023	1	ı	I
Transfer of fair value reserves of equity instruments designated at fair value through other comprehensive						
income upon derecognition	1	(497,580)	I	-	497,580	1
Balance at 31 December 2020	8,103,616	3,960,540	16,660,787	742,500	813,973	30,281,416
Total comprehensive income for the year	ı	1,147,684	I	I	11,681	1,159,365
Contribution of funds	Ł	I	I	198,000	I	198,000
Transfer of funds	799,071	(1,112,257)	313,186	ì	I	I
Transfer of fair value reserves of equity instruments						
designated at fair value through other comprehensive						
income upon derecognition		(115,924)	ı	1	115,924	; ;
Balance at 31 December 2021	8,902,687	3,880,043	16,973,973	940,500	941,578	31,638,781

The accompanying accounting policies and explanatory notes form an integral part of financial statements.

Singapore Polo Club

Cash Flow Statement for the financial year ended 31 December 2021

	2021 S	2020 \$
CASH FLOWS FROM OPERATING ACTIVITIES		
Surplus before tax	1,185,619	875,489
Adjustments for:	,	•
Allowance for expected credit losses	12,234	35,582
Amortisation of deferred rent	86,268	86,268
Depreciation of property, plant, equipment and ponies	1,460,055	1,210,445
Depreciation of right-of-use assets	7,948	10,030
Dividend income	(325,735)	(443,030)
Gain on disposal of right-of-use assets	_	(76)
Gain on disposal of property, plant, equipment and ponies		(1)
Interest expenses	670	645
Interest income	(250,638)	(212,402)
Loss on fixed assets written off/disposal	39,749	35,499
Surplus before working capital changes	2,216,170	1,598,449
Decrease/(increase) in members' receivables	246,656	(462,301)
(Increase)/decrease in other receivables	(167,559)	109,977
Increase in inventories	(14,802)	(504)
Increase in trade and other payables	300,923	203,606
Increase in refundable deposits	31,831	41,527
(Decrease)/Increase in contract liabilities	(80,403)	89,972
Cash generated from operations	2,532,816	1,580,726
Income tax paid	(42,053)	(19,412)
Net cash flows from operating activities	2,490,763	1,561,314
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property, plant, equipment and ponies	(3,335,490)	(2,695,532)
Proceeds from disposal of property, plant, equipment and ponies	8,631	1
(Increase)/decrease in fixed deposits	(10,000)	2,042,888
Interest received	235,390	161,595
Repayment of lease liabilities	(9,276)	(9,726)
Purchase of investment securities	(2,292,455)	(3,840,204)
Proceeds from disposal of investment securities	902,671	2,035,419
Dividend received	325,735	443,030
Net cash flows used in investing activities	(4,174,794)	(1,862,529)
CASH FLOWS FROM FINANCING ACTIVITIES		
Contributions to allocated stable deposit fund	198,000	198,000
Repayment of loan receivables	285,818	163,324
Net cash flows from financing activities	483,818	361,324
Net (decrease)/increase in cash and cash equivalents	(1,200,213)	60,109
Cash and cash equivalents at beginning of year	5,224,393	5,164,284
Cash and cash equivalents at oeginning of year Cash and cash equivalents at end of year	4,024,180	5,224,393
Cash and cash equivalents at end of year	4,024,100	3,224,373

Notes to the Financial Statements - 31 December 2021

These notes are an integral part of and should be read in conjunction with the accompanying financial statements.

1. GENERAL INFORMATION

The Club is registered under the Societies Act, Chapter 311 and domiciled in Singapore.

The registered office of the Club is located at 80 Mount Pleasant Road, Singapore 298334.

The principal activities of the Club are to promote polo and other sporting and social recreation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of preparation

The financial statements have been prepared in accordance with the Societies Act and Singapore Financial Reporting Standards (FRS).

The financial statements have been prepared on the historical cost basis except where otherwise described in the accounting policies below.

The financial statements are presented in Singapore Dollars (SGD or \$) and all values are rounded to the nearest one-dollar unless otherwise stated.

The accounting policies adopted are consistent with those used in the previous financial year except in current financial year, the Club has adopted all applicable new and amended standards that are relevant to its operations and effective for the current financial year. The adoption of these standards did not have any material effect on the financial position or performance of the Club for the current or prior financial years.

Standards issued but not yet effective

The Club has not adopted the following standards and interpretations that are potentially relevant to the Club that has been issued but not yet effective:

(Effective for annual periods beginning on or after)

1 January 2023

Amendments to FRS 16: Property, Plant and Equipment
Proceeds before Intended Use

Amendment to FRS 1: Classification of Liabilities as Current
or Non-current

Amendments to FRS1 and FRS Practice Statement 2:
Disclosure of Accounting Policies

1 January 2023

Amendment to FRS 8: Definition of Accounting Estimates

The Committee expect that the adoption of the standards and interpretations above will have no material impact on the financial statements in the period of initial application.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(b) Functional and foreign currency

The Committee has determined the currency of the primary economic environment in which the Club operates i.e. functional currency, to be SGD.

Foreign currency transactions

Transactions in foreign currencies are measured in the functional currency and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated to the functional currency at the rate of exchange ruling at the end of the reporting period. Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

(c) Property, plant, equipment and ponies

All items of property, plant, equipment and ponies are initially recorded at cost. Subsequent to recognition, property, plant, equipment and ponies other than leasehold land are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost includes the cost of replacing part of the property, plant, equipment and ponies that are directly attributable to the acquisition, construction or production of a qualifying property, plant, equipment and ponies. The cost of an item of property, plant, equipment and ponies is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Club and the cost of the item can be measured reliably.

When significant parts of property, plant, equipment and ponies are required to be replaced in intervals, the Club recognise such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the property, plant, equipment and ponies as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

Leasehold land, sewers and building – 5 years & remaining lease term Riding school and stables - 5 years & remaining lease term

Plant and machinery – 5 years
Saddles and riding equipment – 3 years
Ponies – 5 to 8 years
Crockery, cutlery and kitchen equipment – 3 years
Furniture, fixture and equipment – 3 to 5 years

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Property, plant, equipment and ponies (continued)

Fully depreciated assets are retained in the financial statements until they are no longer in use.

Assets under construction included in property, plant, equipment and ponies are not depreciated as these assets are not yet available for use.

For acquisition and disposals of property, plant, equipment and ponies, depreciation is provided in the month of acquisition and no depreciation is provided in the month of disposal.

Property, plant, equipment and ponies with individual cost of S\$1,000 or below with useful life of less than 3 years are expensed in the profit or loss in the year of purchase.

The carrying values of property, plant, equipment and ponies are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of property, plant, equipment and ponies is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is included in the profit or loss in the year the asset is derecognised.

(d) Deferred rent

In connection with the arrangements with Equestrian Federation of Singapore (EFS) for the purpose of development of a National Equestrian Park ("NEP"), situated on a plot of land leased by EFS for a period of 15 years commencing 23 April 2009 (the "Lease Period"). The Club is appointed to develop the NEP facilities and will provide up to 40 stables for EFS use at no consideration payable by EFS to the Club. The Club was irrevocably appointed as the operator and manager of NEP except for the 40 stables which are allocated for EFS use, for an initial period of 15 years. Based on the substance of the arrangement, the Club is given the right to use the land leased by EFS and in October 2011, the Club completed the development of the 40 stables for EFS use at a cost of S\$1,077,464. The development cost of S\$1,077,464 for the 40 stables is recognised as a "Deferred Rent" over the use of the land leased by EFS.

Deferred rent is stated at cost less accumulated amortisation and any impairment losses. Deferred rent is amortised over the lease term of the land for 15 years using the straight-line method.

The estimated useful life, residual value and amortisation are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) Financial instruments

(i) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Club measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Club expects to be entitled in exchange for transferring promised goods or services to a member, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

Investments in debt instruments

Subsequent measurement of debt instruments depends on the business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income (FVOCI) and FVPL. The three measurement categories for classification of debt instruments are:

Amortised cost

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through amortisation process.

Fair value through other comprehensive income (FVOCI)

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Financial assets measured at FVOCI are subsequently measured at fair value. Any gains or losses from changes in fair value of the financial assets are recognised in other comprehensive income, except for impairment losses, foreign exchange gains and losses and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is de-recognised.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) Financial instruments (continued)

(i) Financial assets (continued)

Subsequent measurement (continued)

Investments in debt instruments (continued)

Fair value through profit or loss (FVPL)

Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt instruments that is subsequently measured at FVPL and is not part of a hedging relationship is recognised in profit or loss in the period in which it arises.

Investments in equity instruments

On initial recognition of an investment in equity instrument that is not held for trading, the Club may irrevocably elect to present subsequent changes in FVOCI which will not be reclassified subsequently to profit or loss. Dividends from such investments are to be recognised in profit or loss when the right to receive payments is established.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

(ii) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Club becomes a party to the contractual provisions of the financial instrument. The Club determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) Financial instruments (continued)

(ii) Financial liabilities (continued)

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

(iii) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

(f) Impairment of financial assets

The Club recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Club expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade receivables and contract assets, the Club applies a simplified approach in calculating ECLs. Therefore, the Club does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Club has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Impairment of financial assets (continued)

For debt instruments at fair value through other comprehensive income, the Club applies the low credit risk simplification. At every reporting date, the Club evaluates whether the debt instrument is considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In making that evaluation, the Club reassesses the internal credit rating of the debt instrument. In addition, the Club considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due.

The Club considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Club may also consider a financial asset to be in default when internal or external information indicates that the Club is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Club. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

(g) Contract balances

Contract liabilities

A contract liability is the obligation to transfer goods or services to a member for which the Club has received consideration (or an amount of consideration is due) from the member. If a member pays consideration before the Club transfers goods or services to the member, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Club performs under the contract.

(h) Impairment of non-financial assets

The Club assesses at each reporting date whether there is an indication that a non-financial asset, other than investment property accounted for at fair value and inventories may be impaired. If any such an indication exists, or when an annual impairment testing for an asset is required, the Club makes an estimate of the asset's recoverable amount.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash generation unit to which the asset belongs.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(i) Inventories

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their present location and condition are accounted for as follows:

Merchandise - first-in-first-out basis.

Where necessary, allowance is provided for damaged, obsolete and slow moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

The amount of any write-down of inventories to net realisable value and all losses of inventories shall be recognised as an expense in the period the write-down or loss occurs.

The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value, shall be recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurred.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

(j) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and at bank and fixed deposits.

(k) Trade and other payables

Trade and other payables are non-interest bearing and trade payables are normally settled on 30 to 60 days' terms while other payables have an average term of 30 days.

(1) Provisions

Provisions are recognised when the Club has a present obligation (legal or constructive) as a result of a past event, and when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Employee benefits

(i) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Club pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

The Club makes contributions to the Central Provident Fund ("CPF") scheme in Singapore, a defined contribution pension scheme. These contributions are recognised as an expense in the period in which the related service is performed.

(ii) Employee leave entitlement

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

(n) Leases

The Club assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

(i) As lessee

The Club applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Club recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Club recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Plant and machinery – 5 years

If ownership of the leased asset transfers to the Club at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(n) Leases (continued)

(i) As lessee (continued)

Lease liabilities

At the commencement date of the lease, the Club recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Club and payments of penalties for terminating the lease, if the lease term reflects the Club exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Club shall use its incremental borrowing rate.

In calculating the present value of lease payments, the Club uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Short term and low value leases

The Club applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(n) Leases (continued)

(ii) As lessor

Leases in which the Club does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising from operating leases on the Club's investment properties is accounted for on a straight-line basis over the lease terms. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

(o) Government grants

Government grants are recognised when there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Where the grant relates to an asset, the fair value is recognised as deferred capital grant on the balance sheet and is amortised to profit or loss over the expected useful life of the relevant asset by equal annual instalments.

Government grant shall be recognised in profit or loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate. Grants related to income may be presented as a credit in profit or loss, either separately or under a general heading such as "Other income". Alternatively, they are deducted in reporting the related expenses

(p) Contingencies

A contingent liability is:

- (a) a possible obligation or asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of uncertain future event or events not wholly within the control of the Club, or
- (b) a present obligation that arises from past events but is not recognised because:
 - (i) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligations; or
 - (ii) the amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Club.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(q) Revenue

Revenue is measured based on the consideration to which the Club expects to be entitled in exchange for transferring promised goods or services to a member, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Club satisfies a performance obligation by transferring a promised good or service to the member, which is when the member obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(i) Members' subscription

Revenue from subscriptions are recognised on accrual basis over time.

(ii) Activities income

Revenue from Polo, Riding and NEP activities are recognised when the services have been rendered over time.

(iii) Retail shop income

The Club supplies merchandises for its members and customers.

Revenue is recognised when the goods are delivered to the customer and all criteria for acceptance have been satisfied.

(iv) Entrance and transfer fees

Entrance and transfer fees are recognised in full in the financial year in which members are admitted or transferred.

(v) Fruit machines income

Gross taking from fruit machines are recognised on receipt basis.

(vi) Interest income

Interest income is recognised using the effective interest method.

(vii) License fee income

License fee income is recognised over the period where it is leased.

Notes to the Financial Statements - 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(q) Revenue (continued)

(viii) Dividend income

Dividend income is recognised when the Club's right to receive the payment is established.

(r) Taxes

(i) Current income tax

The Club's income tax is subject to provision of section 11(1) of the Singapore Income Tax Act. It is deemed not to carry on business if at least half of its gross receipts in revenue account are from its members, and such revenue is not subject to tax.

Any other sources of income derived from dealing with non-members are taxable.

The income tax rate applicable is on the effective rate in Part B of Second Schedules of the Act, which is limited to corporate income tax of 17%.

(ii) Goods and services tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax ("GST") except:

- Where the goods and services tax incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the goods and services tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of goods and services tax included.

The net amount of goods and services tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet.

Notes to the Financial Statements – 31 December 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(s) Related parties

A related party is defined as follows:

- (a) A person or a close member of that person's family is related to the Club if that person:
 - (i) Has control or joint control over the Club;
 - (ii) Has significant influence over the Club; or
 - (iii) Is a member of the key management personnel of the Club or of a parent of the Club.
- (b) An entity is related to the Club if any of the following conditions applies:
 - (i) The entity and the Club are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - (iii) Both entities are joint ventures of the same third party;
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Club or an entity related to the Club. If the Club is itself such a plan, the sponsoring employers are also related to the Club;
 - (vi) The entity is controlled or jointly controlled by a person identified in (a);
 - (vii) A person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Notes to the Financial Statements – 31 December 2021

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Club's financial statements requires Committee to make judgements, estimates and assumptions that affect the reported amounts of revenue, expenses, assets, liabilities, and disclosure of contingent liabilities at the end of each reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

(i) Judgement made in applying accounting policies

There were no material judgements made by Committee in the process of applying the Club's accounting policies that have the most significant effect on the amounts recognised in the financial statements.

(ii) Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Club based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Club. Such changes are reflected in the assumptions when they occur.

Useful lives of property, plant, equipment and ponies

The cost of property, plant, equipment and ponies is depreciated on a straight-line basis over the property, plant, equipment and ponies' estimated economic useful lives. Committee estimates the useful lives of these property, plant, equipment and ponies to be within 3 or up to the expiry of land lease. These are common life expectancies applied in the industry. Changes in the expected level of usage and technological developments could impact the economic useful lives of these assets, therefore, future depreciation charges could be revised. The carrying amount of the property, plant, equipment and ponies at the end of each reporting period is disclosed in Note 4 to the financial statements.

Impairment of members' receivables

The Club assesses at the end of each reporting period whether there is any objective evidence that a financial asset is impaired. To determine whether there is objective evidence of impairment, the Club considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. The carrying amount of the Club's loans and receivable at the end of each reporting period is disclosed in Note 10 to the financial statements.

Singapore Polo Club (UEN S61SS0095H)

Notes to the Financial Statements - 31 December 2021

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	Leaschold land, sewers and buildings	Riding school and stables \$	Plant and machinery	Saddles and riding equipment	Ponies \$	Furniture, fixtures and equipment \$	Assets under construction	Total \$
Cost: At 1 January 2020 Additions Written off Disposals Transfer/reclassification	19,069,402 - (38,881)	2,445,312 1,060 - -	890,816 9,400 (12,917)	140,157	1,352,730 271,201 (38,750) (18,456)	3,630,342 113,952 (735,731) 655,658	774,465 2,299,919 - (655,658)	28,303,224 2,695,532 (826,279) (18,456)
At 31 December 2020 and 1 January 2021 Additions Written off Disposals Transfer/reclassification At 31 December 2021	19,030,521 349,261 (2,050) (19,345) 1,817,749 21,176,136	2,446,372 2,380 - - - 2,448,752	887,299 27,603 (55,810) - - 859,092	140,157 57,887 - - 198,044	1,566,725 297,197 (66,244)	3,664,221 224,234 (73,681) (113,824) 91,122 3,792,072	2,418,726 2,376,928 - (1,908,871) 2,886,783	30,154,021 3,335,490 (131,541) (199,413)
Accumulated depreciation: At I January 2020 Charge for the year Written off Disposals	10,018,829 776,895 (24,681)	1,863,936 59,058 	798,029 52,610 (12,917)	121,300 12,908	880,025 146,736 (38,752) (18,456)	3,305,160 162,238 (714,430)		16,987,279 1,210,445 (790,780) (18,456)
At 31 December 2020 and 1 January 2021 Charge for the year Written off Disposals At 31 December 2021	10,771,043 870,280 (2,050) (6,448) 11,632,825	1,922,994 54,705 - 1,977,699	837,722 33,924 (55,810) - 815,836	134,208 13,264 	969,553 211,940 - (50,448) 1,131,045	2,752,968 275,942 (73,681) (94,137) 2,861,092	1 1 1 1	17,388,488 1,460,055 (131,541) (151,033) 18,565,969
Net carrying amount: At 31 December 2020	8,259,478	523,378	49,577	5,949	597,172	911,253	2,418,726	12,765,533
At 31 December 2021	9,543,311	471,053	43,256	50,572	666,633	930,980	2,886,783	14,592,588

Notes to the Financial Statements - 31 December 2021

4. PROPERTY, PLANT, EQUIPMENT AND PONIES (continued)

Depreciation

The depreciation charge for the year is arrived as follows:

	2021	2020
	\$	\$
Polo activities (Note 25)	166,813	91,552
Riding activities (Note 26)	98,015	96,706
National Equestrian Park (Note 27)	295,394	296,910
Tournament and events (Note 28)	619	619
Fruit machine (Note 29)	8,478	22,929
Other depreciation charge	890,736	701,729
	1,460,055	1,210,445

Leasehold land held in trust

The Club properties are constructed on leasehold land with a tenure of 99 years (commencing 1 January 1940), registered in the name of the trustee of the Club, ZICO Trust (S) Ltd..

Leasehold properties for NEP project

Included in leasehold land, sewers and buildings are leasehold properties for the NEP project with carrying amount of \$662,510 (2020: \$945,599) at the end of the reporting period.

5. RIGHT-OF-USE ASSETS

Leases (as a lessee)

	Office equipment \$
Cost:	
At 1 January 2020	32,028
Additions	24,476
Disposal	(12,683)
At 31 December 2020 and 31 December 2021	43,821
Accumulated depreciation:	
At 1 January 2020	9,304
Charge for the year	10,030
Disposal	(9,964)
At 31 December 2020	9,370
Charge for the year	7,948
At 31 December 2021	17,318
Net carrying amount:	
At 31 December 2020	34,451
At 31 December 2021	26,503

Notes to the Financial Statements - 31 December 2021

5. RIGHT-OF-USE ASSETS (continued)

Depreciation

The depreciation charge for the year is arrived as follows:

	2021	2020
	\$	\$
Riding activities (Note 26)	3,869	3,869
Other depreciation charge	4,079	6,161
	7,948	10,030

The Club leases several copiers with average lease term of 5 years (2020; 5 years).

The maturity analysis of lease liabilities is presented in Note 20.

		2021	2020
		\$	\$
(i)	Amounts recognised in profit and loss		
	Depreciation of right-of-use assets	7,948	10,030
	Interest expense on lease liabilities	670	645
		8,618	10,675

(ii) Total cash outflow

The Club had total cash flow for all the leases of \$9,276 (2020: \$9,726) in 2021.

6. INVESTMENT SECURITIES

	2021 S	2020 \$
At fair value through other comprehensive income (FVOCI):	5 900 004	5 404 051
(i) Debt instruments (quoted)(ii) Equity instruments (quoted)	5,890,924 7,623,748	5,494,951 6,618,256
	13,514,672	12,113,207

(i) <u>Investments in debt instruments</u>

The investments in debt instruments relates to bonds which are held by the Club within a business model whose objective is both to collect their contractual cash flows which are solely payments of principal and interest on the principal amount outstanding and to sell these financial assets. Hence, the debt instruments are classified as at FVOCI.

For purpose of impairment assessment, the debt instruments are considered to have low credit risk as they are held with counterparties with an average credit rating of A-. The Club holds no collateral over these balances. Accordingly, for the purpose of impairment assessment for these debts instruments, the loss allowance is measured at an amount equal to 12-month expected credit losses (ECL).

Notes to the Financial Statements - 31 December 2021

6. INVESTMENTS (continued)

(i) Investments in debt instruments (continued)

In determining the ECL, the Club has taken into account the historical default experience, the financial position of the counterparties, as well as the future prospects of the industries in which the issuers of these debt instruments obtained from economic expert reports, financial analyst reports and considering various external sources of actual and forecast economic information, as appropriate, in estimating the probability of default of each of these financial assets occurring within their respective loss assessment time horizon, as well as the loss upon default in each case.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period in assessing the loss allowance for these financial assets.

Any loss allowance for debt instruments measured at FVOCI is recognised in other comprehensive income.

No ECL has been recognised for debt instruments measured at FVOCI. Hence, no table for movement in ECL is prepared.

Quoted bonds earn fixed interest at rates ranging from 3.59% to 5% (2020: 3.59% to 5.00%) per annum. They are held to provide an investment return to the Club.

(ii) Investments in equity instruments designated at FVOCI

The Club has elected to measure its equity instruments at FVOCI due to the intention to hold these equity instruments for long-term appreciation.

Investments in equity instruments designated as at FVOCI are not subject to impairment, and their cumulative fair value loss included in the fair value reserve is not subsequently reclassified to profit or loss.

During the year, the Club disposed off certain investment in equity instruments. The fair value at the date of derecognition amounted to \$902,671. The cumulative loss arising from the derecognition amounted to \$115,924 was transferred from fair value reserve to general fund.

The Club recognised a dividend of \$59,077 (2020: \$26,763) prior to the disposal of the equity instrument during the year.

	2021 \$	2020 \$
Dividends from equity investments designated as at FVOCI:		
Relating to investment derecognised during the year Relating to investments held at the end of the reporting	59,077	26,763
period	266,658	416,267
	325,735	443,030

7.

Notes to the Financial Statements - 31 December 2021

DEFERRED RENT		
	2021 \$	2020 \$
Balance at beginning of year Less: Charge for the year	280,370 (86,268)	366,638 (86,268)
Balance at end of year	194,102	280,370
Presented as:		
Current assets	86,268	86,268
Non-current assets	107,834	194,102
	194,102	280,370

The Club had entered into agreements with Equestrian Federation of Singapore (EFS) in 2009 for the purpose of development of a National Equestrian Park ("NEP"), situated on a plot of land leased by EFS for a period of 15 years commencing 23 April 2009 (the "Lease Period").

Pursuant to the agreements, the Club will provide the funds for the development of NEP. In addition, the Club was appointed to develop the NEP facilities which comprises of open arena, stables, a veterinary and a quarantine facility.

In consideration, the Club was irrevocably appointed as the operator and manager of the NEP and all facilities except for the 40 stables which are allocated for EFS' use, for an initial period of 15 years commencing 4 November 2009 (the "Management Period"). The Club will have the right of first refusal to manage the NEP after the Initial Period on terms to be agreed between both parties.

As part of the agreements, the Club will provide up to 40 stables for EFS use at no consideration payable by EFS to the Club. Based on the substance of the arrangement, the Club is given the right to use the land leased by EFS. In October 2011, the Club completed the development of the 40 stables for EFS use at a cost of S\$1,077,464.

The Club is entitled to all revenue generated from the NEP (excluding the operations from the 40 stables) and will apply the revenue in the following order of priority: (i) reimbursement of the costs of operating, managing and maintaining the NEP; (ii) reimbursement of the development costs of the NEP (excluding S\$1,077,464); and (iii) satisfaction of the Loan. Once the costs of development and the Loan have been paid, the Club and EFS will share the net profit of the NEP in a proportion to be agreed. NEP shall not dispose of or encumber its interest or rights in the stable and part with possession of such stables except on leases or licences.

The Club has recorded the development cost of S\$1,077,464 for the 40 stables as a "Deferred Rent" over the use of the land leased by EFS. The Deferred Rent is amortised for the period from completion of the 40 stables to the end of the Lease Period.

Notes to the Financial Statements – 31 December 2021

8. LOAN RECEIVABLE		
	2021 \$	2020 \$
Face value	694,122	979,939
Balance at beginning of year	881,193	1,024,355
Repayment	(285,817)	(163,324)
Interest accretion	23,004	20,162
Balance at end of year	618,380	881,193
Presented as:		
Current assets	287,359	327,618
Non-current assets	331,021	553,575
	618,380	881,193

The loan to a third party is interest free, unsecured, and repayable by 80 monthly instalment with effect from 15 December 2017.

9. INVENTORIES

		2021 \$	2020 \$
	Merchandise	51,640	36,383
	Statement of comprehensive income: Inventories recognised as an expense in retail shop activities	151,790	8,007
10.	MEMBERS' RECEIVABLES		
		2021 \$	2020 \$
	Members' receivables Less: Allowance for expected credit losses	1,281,793 (44,394) 1,237,399	1,540,564 (44,275) 1,496,289

Members' receivables are non-interest bearing and are generally on 30 days payment terms. They are recognised at their original invoiced amounts which represent their fair values on initial recognition.

Notes to the Financial Statements - 31 December 2021

10. MEMBERS' RECEIVABLES (continued)

Receivables that are impaired

The table below shows the movement in lifetime ECL that has been recognised for members' receivables in accordance with the simplified approach.

	Lifetime ECL credit impaired \$
Balance as at 1 January 2020	33,527
Amounts recovered	(731)
Amounts written off	(24,103)
Allowance of expected credit loss	35,582
Balance as at 31 December 2020	44,275
Amounts recovered	(4,942)
Amounts written off	(7,173)
Allowance of expected credit loss	12,234
Balance as at 31 December 2021	44,394

The Club uses an allowance matrix to measure the ECLs of members' receivables.

The following table provides information about the exposure to credit risk and ECLs for members' receivables as at 31 December 2021:

	Expected credit loss rate %	Gross carrying amount S	Lifetime ECL \$	Credit impaired
2021				
Current (not past due)	_	936,205	_	No
1 to 30 days past due	_	176,311	_	No
31 to 60 days past due	NAME OF THE PROPERTY OF THE PR	79,833	_	No
61 to 90 days past due		27,764	_	No
More than 91 days past due	71.97	61,680	44,394	Yes
		1,281,793	44,394	
2020				
Current (not past due)		1,173,276	_	No
1 to 30 days past due	<u></u>	220,604	_	No
31 to 60 days past due	_	66,952		No
61 to 90 days past due		22,470		No
More than 91 days past due	77.32	57,262	44,275	Yes
- "		1,540,564	44,275	

Notes to the Financial Statements - 31 December 2021

11. OTHER RECEIVABLES

	2021 \$	202 0 \$
Accrued income	15,719	74,175
Deposits	84,086	61,767
Interest receivables	67,564	75,322
Sundry receivables	238,495	165,796
Prepayment	281,906	150,908
•	687,770	527,968

12. FIXED DEPOSITS

Fixed deposits are placed for a period of 12 months (2020: Nil) depending on the immediate cash requirements of the Club, and earn interests at the respective deposit rates. The interest rates of fixed deposits range from Nil% (2020: Nil%) per annum.

13. CASH AND CASH EQUIVALENTS

Cash at bank earns interest at floating rates based on daily bank deposits rate.

Included in cash and bank balances is an amount of \$98,784 (2020: \$74,592) earmarked for the purpose of the reinstatement costs of the land lease where the National Equestrian Park is situated on.

14. CLUB RESERVE

Club reserve fund was created to protect and further the primary objects of the Club and to ensure the future well-being of the Club as governed by the rules as set by the Constitution of the Club.

In order to build financial reserves and to pay for the renewal of the lease for the Club when the land lease expires in 2038, the Club has started to impute rental of \$300 per stable per month at Mount Pleasant and Gunner Stables with effect from 1 August 2014. In addition, the Club has set aside 90% of the gross revenue from membership sales for the same purpose. The imputed rental and 90% of the gross revenue from membership are transferred to the Club reserve fund.

Notes to the Financial Statements - 31 December 2021

15. GENERAL FUND

General fund comprises income and expenditure of the Club that is not set aside for Club reserve fund and Facilities improvement fund.

16. FACILITIES IMPROVEMENT FUND

Facilities improvement fund is used to finance costs incurred for maintaining, improving and developing Club facilities and is funded from the aggregate of 15% of the surplus from fruit machines, and the surplus from transfer fees, minimum spending levy, members' conversion fees, carpark charges and 10% of the members' entrance fees.

17. ALLOCATED STABLE DEPOSIT FUND

Allocated stable deposit fund was implemented with effect from 1 April 2017, whereby the monies deposited into this fund ("monies") are held on trust for the holder of allocated stable ("holder") for the sole purpose of being treated as the holder's contribution towards payment of the premium for the renewal of the land lease or procuring a new lease. In the event that the said purpose is not fulfilled, the monies shall be released to the holder, free of interest.

18. FAIR VALUE RESERVE

This represents the cumulative net change in fair value of investments designated at fair value through other comprehensive income (FVOCI) until they are derecognised or reclassified. This amount is reduced by the amount of loss allowance on debt instruments.

	2021 \$	2020 \$
Balance at beginning of year	813,973	359,066
Fair value gain on debt instruments classified as at FVOCI Fair value (loss)/gain on equity instruments designated at	(103,277)	80,051
FVOCI Cumulative loss/(gain) on equity instruments designated at	114,958	(122,724)
FVOCI transferred to general fund upon derecognition Balance at end of year	115,924 941,578	497,580 813,973

Notes to the Financial Statements – 31 December 2021

19. CONTRACT LIABILITIES

	2021 \$	2020 \$
Amounts received in advance of livery charges (i)	_	2,466
Amounts received in advance of absent fee (ii)	57,060	56,170
Other advance billings (iii)	196,120	200,633
Subscription fee billed in advance (iv)	211,673	285,987
-	464,853	545,256
Analysed as:		
Current	450,252	532,855
Non-current	14,601	12,401
	464,853	545,256

- (i) Revenue relating to advance of livery charges is recognised over time although the member pays up-front in full for the livery. A contract liability is recognised for revenue relating to the livery at the time of the initial sales transaction and is released over the livery period.
- (ii) Revenue relating to advance of absent fee is recognised over the period of absence. A contract liability is recognised when the up-front fee is received and it is released over the absence period.
- (iii) Other advance billings relate to billings in advance for income of National Equestrian Park activities, tournament activities, entrance fee and transfer fee.
- (iv) Revenue is recognised when subscription fees are due for payment. The membership subscription fee billed one month in advance by the Club is recognised as contract liability until the subscription fee are due.

20. LEASE LIABILITIES

Analysed as:	2021 \$	2020 \$
Current Non-current	8,810 18,283 27,093	8,605 27,094 35,699
Maturity analysis: 2021 2022	8,810	8,605 8,811
2023 2024 2025	9,074 4,989 4,220 27,093	9,074 4,989 4,220 35,699

The Club does not face a significant liquidity risk with regard to its lease liabilities. Lease liabilities are monitored by the finance manager.

Notes to the Financial Statements - 31 December 2021

20. LEASE LIABILITIES (continued)

A reconciliation of liabilities arising from financing activities is as follows:

	1.1.2021	Cash flows	No	on-cash chang	es	31.12.2021
	\$	\$	New lease liabilities \$	Interest S	Disposal \$	\$
Lease liabilities	35,699	(9,276)		670		27,093
	1.1.2020	Cash flows	No	on-cash chang	es	31.12.2020
	\$	\$	New lease liabilities \$	Interest S	Disposal \$	\$
Lease liabilities	23,099	(9,726)	24,476	645	(2,795)	35,699

21. OTHER PAYABLES

	2021 \$	2020 \$
Accrued liabilities	659,268	456,156
Accrued salaries and related costs	375,657	276,220
Deferred grant income		124,715
GST payables	62,640	100,395
Outreach Program Fund	22,639	22,826
Ponies Retirement Fund	7,648	7,648
Retention payable	191,602	100,207
Staff welfare fund	54,210	52,310
Sundry creditors	107,215	83,593
	1,480,879	1,224,070

Included in the accrued liabilities is an amount of \$165,695 (2020: \$99,267) relating to the Club's renovation costs in progress.

Retention payable relates to the Club's renovation costs in progress.

Included in sundry creditors is an amount of \$87,808 (2020: \$66,304) relating to contribution from the Equestrian Federation of Singapore (EFS) held on behalf by the Club. The contributions are held for the purpose of reinstatement cost of the land lease where the National Equestrian Park is situated on.

22. REFUNDABLE DEPOSITS

	2021 S	2020 \$
Deposits from members	599,467	540,136
Deposits from tenants	63,000	90,500
	662,467	630,636

Notes to the Financial Statements – 31 December 2021

23.	TAX PAYABLE		
		2021	2020
		\$	\$
	Balance at beginning of year	68,683	75,988
	Current year's tax expense on profit	64,565	68,683
	Income tax paid	(42,053)	(19,412)
	Over-provision in of prior years	(26,630)	(56,576)
	Balance at end of year	64,565	68,683
24.	RETAIL SHOP NET SURPLUS		
	NETHER SHOT INET SOLUTION		
		2021	2020
	Income	S	\$
	Sales	214,352	53,132
	·	•	•
	Less: Expenditure Retail purchases	(17,845)	(8,007)
	Consigned purchases	(133,945)	(30,162)
	Payroll and related costs	(9,824)	(30,102)
	Sundries	(3,016)	(1,477)
	Surplus	49,722	13,486
25	POLO ACTIVITIES NET SURPLUS		
200	TODO ACTIVITIES NET SORT DOS		
		2021	2020
		\$	\$
	Income		
	Farrier	304,180	267,210
	Government grant – Jobs support scheme (JSS)	42,111	70,682
	Polo hire	1,525,887	921,746
	Polo livery	1,484,975	1,510,183
	Sundry income	216,923	207,197
		3,574,076	2,977,018
	Less: Expenditure		
	Depreciation of property, plant, equipment and ponies	166,813	91,552
	Farrier	271,637	220,558
	Fodder	363,908	270,129
	Instructor expenses	433,125	169,866
	Maintenance	84,210	119,737
	Payroll and related costs	1,359,524	1,128,981
	Polo professional fees	36	25
	Retainer fees		178,813
	Sawdust	228,007	179,237
	Sundries	175,557	121,803
	Utilities	51,760	44,830
	Veterinarian expenses	22,697	8,726
	·	3,157,274	2,534,257
	Surplus	416,802	442,761
	r - -	1201002	11-,701

Notes to the Financial Statements - 31 December 2021

26. RIDING ACTIVITIES NET SURPLUS

	2021 \$	2020 \$
Income		
Government grant – JSS	55,075	101,188
Livery and lessons	2,080,618	1,782,404
Sundry income	31,695	33,869
	2,167,388	1,917,461
Less: Expenditure		
Competitions	7,470	5,203
Depreciation of property, plant, equipment and ponies	98,015	96,706
Depreciation of right-of-use assets	3,869	3,869
Donations	2,000	13,000
Farrier	68,030	67,192
Fodder	159,690	177,905
Loss/(gain) on disposal of property, plant, equipment		
and ponies	14,966	(1)
Instructor expenses	39,076	36,360
Interest expenses on lease liabilities	318	444
Maintenance	42,225	45,895
Payroll and related costs	696,007	690,223
Professional fees and stable management	44,931	47,811
Sawdust	66,778	60,625
Sundries	29,905	21,767
Utilities	19,760	20,102
Veterinarian expenses	31,493	34,201
	1,324,533	1,321,302
Surplus	842,855	596,159

Notes to the Financial Statements - 31 December 2021

27.	NATIONAL.	EQUESTRIAN PARK NET	DEFICIT
40	11/211/01/01/01	- 13 CA 63 B363 1 141751 4 1 753444 1415,	

21. NATIONAL EQUESTRIAN PARK NET DE	ricii	
	2021 \$	202 0 \$
Income		
Government grant – JSS	16,218	32,526
Livery	1,388,339	834,667
Sundry income	205,901	173,480
•	1,610,458	1,040,673
I F 4'4		
Less: Expenditure Amortisation of deferred rent	86,268	86,268
Depreciation of property, plant, equipment and		296,910
Fodder	207,902	134,548
Loss on disposal of property, plant, equipment	•	134,346
Maintenance	116,069	80,121
Payroll and related costs	616,350	479,551
Professional fees	10	5
Property tax and land rent	38,925	48,314
Sawdust	138,982	129,725
Stable management	40,194	27,472
Sundry expenses	71,928	59,318
Utilities	45,549	34,617
Veterinarian expenses	873	46
· · · · · · · · · · · · · · · · · · ·	1,659,404	1,376,895
Deficit	(48,946)	(336,222)
28. TOURNAMENTS AND EVENTS NET DEF	ICIT	
	2021	2020
	2021 S	\$
	ψ	J)
Income		
Government grant – JSS	5,553	16,501
Tournament and event activities and sponsorsh	ip 594	6,753
-	6,147	23,254
Y Y3 11.		
Less: Expenditure		64.0
Depreciation of property, plant and equipment	and ponies 619	619
Payroll and related costs	-	83,797
Tournament and event activities	9,421	32,280
	10,040	116,696
Deficit	(3,893)	(93,442)

Notes to the Financial Statements - 31 December 2021

29	FRUIT	MA	CHINE	NET	SURPL	211
47.	TRULL	1111		1 7 1 2	TURE L	

	2021 \$	2020 \$
Income		
Fruit machine income	2,882,417	2,871,833
Government grant – JSS	17,825	33,208
	2,900,242	2,905,041
Less: Expenditure		
Audit certification fees	9,230	7,460
Depreciation of property, plant, equipment and ponies	8,478	22,929
Entertainment	2,651	14,859
Fruit machine payout	1,882,190	1,793,921
Government tax	589,597	599,885
GST absorbed	64,910	70,300
Maintenance	19,189	14,139
Payroll and related costs	234,860	216,258
Sundries	30,258	7,359
	2,841,363	2,747,110
Surplus	58,879	157,931

85% of surplus from fruit machine is utilised on general overheads.

30. OTHER ACTIVITIES NET SURPLUS

	2021 \$	2020 \$
Income		
Sports and recreation activities income	561,775	384,884
Less: Expenditure		
Loss on fixed assets written off	3,659	_
Sports and recreation activities expenditure	465,535	320,384
Sundries	544	_
	469,738	320,384
Surplus	92,037	64,500

Sports and recreation activities includes swimming, tennis, aquaspin and others.

Notes to the Financial Statements - 31 December 2021

31. B	BUILDING.	GROUND	AND	UTII	ATIES
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	2021 \$	2020 \$
Building repairs	29,563	40,155
Contract services	111,646	82,115
Ground and roads	21,345	18,585
Housekeeping expenses	19,167	11,405
Payroll and related costs	616,195	480,671
Property tax and land rent	198,468	73,488
Sundry expenses	154,183	162,498
Utilities	138,926	104,988
	1,289,493	973,905

32. ADMINISTRATIVE EXPENSES

	2021	2020
	\$	\$
	10.407	20.41.7
Annual general meeting expenses	19,496	22,417
Auditor's remuneration	26,100	26,101
Bank charges	13,474	12,545
Donation	100,000	100,000
Entertainment	1,433	1,847
Insurance	194,557	162,152
Interest expenses on lease liabilities	353	202
IT support and expenses	54,225	49,159
Loss on fixed assets written off	20,165	35,422
Meeting expenses	9,698	4,573
Office equipment maintenance	2,700	2,500
Payroll and related costs	996,652	942,654
Printing and stationery	9,603	9,286
Professional fees	8,500	22,504
Sundry expenses	51,036	80,313
Telephone and postage	22,618	25,407
	1,530,610	1,497,082

33. MEMBERSHIP EXPENDITURE

	2021 \$	2020 \$
Bank charges	3,824	3,598
Events and membership	95,895	90,833
Payroll and related cost Subscription	623,508 1,918	450,065 1,057
Sundry expenses	53,381	22,162
	778,526	567,715

Notes to the Financial Statements - 31 December 2021

34. INCOME TAX EXPENSE

(i) Major components of income tax expense

The major components of income tax expense for the years ended 31 December 2021 and 2020 are:

	2021	2020
	\$	\$
Statement of comprehensive income:		
Current tax	64,565	68,683
Over-provision in prior year	(26,630)	(56,576)
	37,935	12,107

(ii) Relationship between tax expense and accounting profit

The reconciliation between the tax expense and the product of accounting profit multiplied by the applicable tax rate for the years ended 31 December 2021 and 2020 are as follows:

	2021 \$	2020 \$
Surplus before tax	1,185,619	875,489
Tax expense on surplus before tax at 17% Adjustments:	201,555	148,833
Non-deductible expenses	(2,474,303)	2,079,089
Non-taxable income	2,398,088	(2,093,789)
Donations	(43,350)	(48,025)
Tax exemptions	(17,425)	(17,425)
Over-provision in prior year	(26,630)	(56,576)
Total tax expense	37,935	12,107

35. EMPLOYEE BENEFITS

	2021 \$	202 0 \$
Employee benefits expenses: Salaries and bonuses Central provident fund contributions Other staff costs	4,565,538 436,976 137,820 5,140,334	3,916,926 369,072 113,189 4,399,187

Notes to the Financial Statements - 31 December 2021

36. RELATED PARTY DISCLOSURES

In addition to those related party information disclosed elsewhere in the financial statements, the following significant transactions between the Club and related parties that took place at terms agreed between the parties during the financial year:

Key management personnel of the Club are those persons having the authority and responsibility for planning, directing and controlling the activities, directly or indirectly, of the Club. The Head of Departments of the Club and the general management of the Club are considered as key management personnel of the Club.

	2021	2020
	\$	\$
Short-term employee benefits	630,037	627,784

37. COMMITMENTS

(i) Operating lease commitments

As lessor

The Club has entered into commercial property leases on part of its premises. These non-cancellable leases have lease terms of 0.5 to 5 years. Leases include a clause to enable upward revision of the rental charge on an annual basis based on prevailing market conditions.

On 1 January 2019, the Club has adopted FRS 116 and the undiscounted lease payments from the operating leases to be received after 31 December 2020 is as follows:

	2021	2020
	\$	\$
Not later than one year	260,500	234,454
Later than one year but not later than five years	907,000	1,086,000
Later than five years	_	69,000
	1,167,500	1,389,454

Minimum lease payments recognised as an income in profit or loss for the financial year ended 31 December 2021 amounted to \$197,954 (2020: \$126,695).

(ii) Capital commitments

Capital expenditure contracted for as at the end of the reporting period but not recognised in the financial statements in respect of property plant, equipment and ponies amounted to \$1,129,193 (2020: \$490,247).

Notes to the Financial Statements - 31 December 2021

38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Club is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include interest rate risk, credit risk, market risk and liquidity risk. The Club's risk management policies focus on the unpredictability of financial markets and seek to, where appropriate, minimise potential adverse effects on the financial performance of the Club. The Committee reviews and agrees on policies and procedures for the management of these risks in accordance to the Club's Constitution guidelines. There has been no change to the Club's exposure to these financial risks or the manner in which it manages and measures the risks.

The following sections provide details regarding the Club's exposure to the financial risks associated with financial instruments held in the ordinary course of business and the objectives, policies and processes for the management of these risks.

(i) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Club's financial instruments will fluctuate because of changes in market interest rates.

The Club may only invest in fixed deposits with banks licensed under the Singapore Banking Act or any other financial institutions approved by the Monetary Authority of Singapore.

The Club's exposures to changes in interest rate relate primarily to the short term fixed deposits with banks. However, the interest rate risk exposure to the Club is considered minimal.

Sensitivity analysis for interest rate risk

Movements in interest rates will have an impact on the Club's fixed deposit. A change of 50 (2020: 50) basis points (bp) in interest rates at the reporting date would change equity and deficits before tax by \$50 (2020: \$Nil). This analysis assumes that all other variables remain constant.

Notes to the Financial Statements - 31 December 2021

38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(ii) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Club's exposure to credit risk arises primarily from members, loan and other receivables. Guidelines on credit terms provided to members are established and continually monitored. For other financial assets including investment securities, cash and short-term deposits and fixed deposits, the Club minimises credit risk by dealing exclusively with reputable and well-established local and foreign banks, and companies with high credit ratings and no history of defaults.

The Club's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposures. Credit policies with guidelines on credit terms and limits set the basis for risk control. New members are subject to credit evaluation while the Club continues to monitor existing members, especially those with repayment issues. In addition, appropriate allowances are made for probable losses when necessary for identified debtors.

The Club does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets.

In order to minimise credit risk, the Club has developed and maintain the Club's credit risk gradings to categorise exposures according to their degree of risk of default. The credit rating information is applied by independent rating agencies where available and if not, the Club uses other publicly available financial information. The Club uses available financial information and its own internal records to rate its major members and other receivables. The Club's exposure and the credit ratings of its counterparties are continuously monitored.

The Club's current credit risk grading framework comprises the following categories:

Category	Description	Basis for recognising expected credit losses (ECL)
Performing	The counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL
Doubtful	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL – not credit- impaired
In default	Amount is >90 days past due or there is evidence indicating the asset is creditimpaired.	Lifetime ECL – credit- impaired
Write-off	There is evidence indicating that the member is in severe financial difficulty and has no realistic prospect of recovery.	Amount is written off

Notes to the Financial Statements – 31 December 2021

38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(ii) Credit risk (continued)

The tables below detail the credit quality of the Club's financial assets, as well as maximum exposure to credit risk by credit risk rating grades:

	Note	External credit rating	Internal credit rating	12-month or lifetime ECL	Gross carrying amount \$	Loss allowance S	Net carrying amount \$
2021						-	
Members' receivables	10	N.A.	(a)	Lifetime ECL (simplified approach)	1,281,793	(44,394)	1,237,399
Other receivables	11	N.A.	Performing	12m ECL	390,145	_	390,145
Loan receivables	8	N.A.	Performing	12m ECL	618,380	-	618,380
Debt instruments	6	A-	Performing	12m ECL	5,890,924	(44,394)	5,890,924
2020							
Members' receivables	10	N.A.	(a)	Lifetime ECL (simplified approach)	1,540,564	(44,275)	1,496,289
Other receivables	11	N.A.	Performing	12m ECL	302,885	_	302,885
Loan receivables	8	N.A.	Performing	12m ECL	881,193	_	881,193
Debt instruments	6	А-	Performing	12m ECL	5,494,951	(44,275)	5,494,951

(a) For members' receivables, the Club has applied the simplified approach in FRS 109 to measure the loss allowance at lifetime ECL. The Club determines the expected credit losses on these items by using a provision matrix, estimated based on historical credit loss experience analysed in accordance to the past due status of its members, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of these assets is presented based on their past due status in terms of the provision matrix (Note 10).

Exposure to credit risk

At the end of the reporting period, the Club's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the balance sheet. No other financial assets carry a significant exposure to credit risk except a net carrying amount of \$7,746,703 (2020: \$7,872,433) relating to the receivables from members, loan receivables and investments in debt instruments.

Financial assets that are neither past due nor impaired

Members' receivables and other receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Club. Cash and fixed deposits are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

Notes to the Financial Statements - 31 December 2021

38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(ii) Credit risk (continued)

Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 10 (Members' receivables).

(iii) Market risk

Market price risk is the risk that the fair value or future cash flows of the Club's financial instruments will fluctuate because of changes in market prices (other than interest or exchange rates). The Club is exposed to price risk arising from its investments in equity instruments quoted in the SGX-ST in Singapore and interest rate risk on its debt instruments. The Club does not have exposure to commodity price risk.

Sensitivity analysis for equity price risk and interest rate risk

The sensitivity analysis below is based on the assumption that a change of market prices by 1.76% (2020: 5.48%) in the underlying quoted equities and bonds/fixed income investment at the reporting date would increase/decrease surplus before tax by the following amounts. This analysis assumes that all other variables remain constant.

	Fair value reserve		
	1.76%	1.76%	
	increase	decrease	
	\$	\$	
Equity price risk			
2021	133,964	(133,964)	
2020	362,614	(362,614)	
	4.02%	4.02%	
	Increase	Decrease	
	\$	\$	
Interest rate risk			
2021	236,226	(236,226)	
2020	220,897	(220,897)	

(iv) Liquidity risk

Liquidity risk is the risk that the Club will encounter difficulty in meeting financial obligations due to shortage of funds. The Club's exposure to liquidity risk arises primarily from possible mismatches of the maturities of financial assets and liabilities.

To manage liquidity risk, the Club monitors its net operating cash flow and maintains an adequate level of cash and cash equivalents. Committee believes that liquidity risk is minimal as the Club is able to fund its operations from its accumulated surplus.

Notes to the Financial Statements - 31 December 2021

38. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

(iv) Liquidity risk (continued)

Analysis of financial instruments by remaining contractual maturities

The table below analyses the maturity profile of the Club's financial assets and liabilities at the end of reporting period, based on contractual undiscounted repayment obligations.

	Total \$	Within one year	Within two to five years
2021	Ф	\$	\$
Financial assets			
Investment securities	13,514,672	13,514,672	_
Loan receivables	694,122	306,233	387,889
Member's receivables	1,237,399	1,237,399	<u></u>
Other receivables	390,145	390,145	_
Fixed deposit	10,000	10,000	_
Cash and cash equivalents	4,024,180	4,024,180	-
	19,870,518	19,482,629	387,889
Financial liabilities			
Trade payables	618,596	618,596	_
Other payables	1,480,879	1,480,879	_
Refundable deposits	662,467	662,467	_
Lease liabilities	27,902	9,276	18,626
	2,789,844	2,771,218	18,626
Total net discounted financial assets	17,080,674	16,711,412	369,263
2020			
Financial assets			
Investment securities	12,113,207	12,113,207	_
Loan receivables	979,939	347,064	632,875
Member's receivables	1,496,289	1,496,289	_
Other receivables	302,885	302,885	_
Cash and cash equivalents	5,224,393	5,224,393	
	20,116,713	19,483,838	632,875
Financial liabilities			
Trade payables	574,482	574,482	-
Other payables	1,224,070	1,224,070	
Refundable deposits	630,636	630,636	_
Lease liabilities	37,178	9,276	27,902
	2,466,366	2,438,464	27,902
Total net discounted financial assets	17,650,347	17,045,374	604,973

Notes to the Financial Statements - 31 December 2021

39. FAIR VALUE OF ASSETS AND LIABILITIES

The fair value of assets and liabilities are the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Club categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 Quoted prices (unadjusted) in active market for identical assets or liabilities that the Club can access at the measurement date,
- Level 2 Inputs other that quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

(1) Fair value of financial instruments that are carried at fair value

The following table shows an analysis of financial instruments carried at fair value by level of fair value hierarchy:

fair value merarchy.			
	Quoted prices in active markets for identical instruments (Level 1)		
	2021	2020	
	\$	\$	
Recurring fair value measurements			
Financial assets:			
At fair value through other comprehensive income			
(Note 6)			
 Debt instruments (quoted) 	5,890,924	5,494,951	
- Equity instruments (quoted)	7,623,748	6,618,256	
Total investment instruments	13,514,672	12,113,207	

The fair value of investments classified as fair value through other comprehensive income financial asset is determined by reference to the quoted bid prices at the reporting date.

There have been no transfers between level 1 and level 2 for the financial years ended 2021 and 2020.

Notes to the Financial Statements - 31 December 2021

39. FAIR VALUE OF ASSETS AND LIABILITIES (continued)

(2) Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

Loan receivable, members' receivables, other receivables, fixed deposits, cash and cash equivalents, trade payables, other payables and refundable deposits

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values, either due to their short-term nature or that they are floating rate instruments that are re-priced to market interest rates on or near the end of the reporting period.

40. FUND MANAGEMENT

The primary objective of the Club's fund management is to ensure that it maintains a strong credit rating and healthy working ratios in order to support its activities. The Club manages its funds by regularly monitoring its current and expected liquidity requirements. The Club is not subjected to either internally or externally imposed capital requirement.

In accordance with rule 42(b) of the Constitution, in the event of the Club being dissolved, all debts and liabilities incurred on behalf of the Club shall be fully discharge and the remaining funds and all proceeds of the properties shall be donated to charitable institution to be decided by the members at the meeting.

41. CLASSIFICATION OF FINANCIAL ASSETS AND LIABILITIES

The following table summarises the carrying amount of financial instrument recorded at the end of the reporting period by FRS 109 categories.

	2021 \$	2020 \$
Fair value through other comprehensive income (FVOCI) Investment securities	13,514,672	12,113,207
Financial assets at amortised cost		
Loan receivable	618,380	881,193
Members' receivables	•	1,469,289
Other receivables	390,145	302,885
Cash and cash equivalents	4,024,180	5,244,393
	6,270,104	7,897,760
Financial liabilities at amortised cost		
Trade payables	618,596	574,482
Other payables	1,480,879	1,224,070
Refundable deposits	662,467	630,636
	2,761,942	2,429,188
Investment securities Financial assets at amortised cost Loan receivable Members' receivables Other receivables Cash and cash equivalents Financial liabilities at amortised cost Trade payables Other payables	618,380 1,237,399 390,145 4,024,180 6,270,104 618,596 1,480,879 662,467	881,193 1,469,289 302,885 5,244,393 7,897,760 574,482 1,224,070 630,636

Notes to the Financial Statements - 31 December 2021

42. EVENTS OCCURRING AFTER THE REPORTING DATE

On 23 November 2021, Singapore Land Authority issued a letter to the Club for the compulsory acquisition of a part of the land occupied by the Club on Lot 10416C Mukim 17. The acquisition land comprises of a block of stables and a storage of shred. The Club are required to vacant the possession of the Acquired Land by 30 November 2022, or by such other dates that Singapore Land Authority subsequently notify the Club of.

43. AUTHORISATION OF FINANCIAL STATEMENTS

The financial statements of the Club for the financial year ended 31 December 2021 were authorised for issuance by the Club's Committee on 3 March 2022.

MEMBERSHIP LIST



THE NUMBER OF MEMBERS BY CATEGORIES AS OF 31 DECEMBER 2021

Patron	2
Honorary Life	7
Honorary	15
Charter Polo Playing	29
Charter Corporate	5
Regular Corporate	4
Charter	482
Regular Individual	578
Term	49
Clubhouse	49
Absent (Charter Polo Playing)	3
Absent (Charter Corporate)	2
Absent (Charter)	114
Absent (Regular Individual)	29





Patrons

Derek G Mitchell Loh Kim Chah

Honorary Life Members

His Royal Highness Sultan Ibrahim Ibni Almarhum Sultan Iskandar Sultan of Johor

Duli Yang Maha Mulia Paduka Seri Baginda Sultan Dan Yang Dipertuan Sir Muda Hassanol Bolkiah Mu'izzadin Waddaulah Ibni Duli Yang Teramat Mulia Paduka Seri Bengawa Sultan Sir Muda Ali Saifuddin Sa'aadul Khairi Waddin

Kebawah Duli Yang Maha Mulia Seri Paduka Baginda Yang Di-Pertuan Agong XVI Al-Sultan Abdullah Ri'ayatuddin Al-Mustafa Billah Shah Ibni Almarhum Sultan Haji Ahmad Shah Al-Musta'in Billah

H.R.H The Prince Of Wales, K.G., K.T., G.C.B., P.K., K.A.

Duke of Sussex, KCVO

Mr S.S. Dhillon

Mr Philip Gavin Johnston

MEMBERSHIP LIST

Honorary

William Eric Cromby
Benjamin Francis Jean Dubertret
The Honourable John Fischer
Andreas Goros
Ho Nai Yue
Harald Link
Landi Sandra Jensen
Robert Fitzgerald Mehm
Linda Maureen Maclean
Mario Rui Dos Santos Miranda Duarte
Owen Kara Justine
Judit Pach
Nicholas John Vann
John Christopher Wade
Olena Yalova

Charter Polo Playing

Ang Siew Lian, Margaret Ang Ban Tong Will Alston Beinhorn Chua Sheng Jie, Daniel Leon Chu Satinder Garcha Goh Kian Swee, Dominic Fred Rickard Robin William Hogberg Jeffrey Joseph Hardee Igbal Jumabhoy Asad Jumabhoy Frederick Charles Krygsman Khong Kin Hoong, Lawrence Ian R Lander Low Yan Khin, Benny April Louise Mckenna Brian John Miller Stephanie Frances Masefield Kenneth Mcmillan Mirza Mohammed Ali Namazie Ali Reda Tan Saik Hock Tan Hock Justine Tan Stijn Welkers Kevin Wilkinson Wee Tiong Han Wong Teck Fong, John Yeo Kuo Lee

Charter Corporate

Fuji Xerox Asia Pacific Pte Ltd Island Horti-Tech Holdings Pte Ltd J.P. Morgan Securities Singapore Pte Ltd Rhb Bank Berhad Rothschild & Co Singapore Limited

Regular Corporate

Allianz Global Investors Asia Pacific Gmbh Connex Pte Ltd JGP Architecture (S) Pte Ltd J.P. Morgan Securities Singapore Pte Ltd

Charter

Ang Chye Seng, Norman Edward Abramowich Norhana Binte Haji Abdullah Gordon Robert Anderson

Aparnath Raivatgiri Jeramgiri Adsit Serena Kim Arambulo Severine Marie H.L Miaja Martin Ricardo Arias Tinoco Dave Alden Nitin Ahuja Danial Imran Bin Azmi Fahad Ali Abdul Rasheed Bin Abd Ghani Heiril Amos Jr Ang Peng Chye Richard Philip Matthew Armstrong Rahul Bhargava Justin Martin Alexander Boyd Isabel Summer Beinhorn Camille Crittenden Beinhorn Bailey Richard Edmondson Charles Edward Grandison Brown Yanis Michel Boudjouher John Philip Berven Michael Edward Brennan Douglas Iain Brown Gemma Blasco Martinez Behnam Dehkordy Hamid Reza Balu Raja Sarimah Arsad Bonehill Bajaj Karanveer Singh Michael Rudolf Paul Maria Brenninkmeijer Bennett-Baggs Lucy Annabel Rebecca Simone Baker Shailesh Singh Baidwan Allison Lenore Bottrell-O'reilly Danielle Ramonde Barratt William H.P. Bird Chui Wai Cheng Chan Lai Fong, Anita Esmond Choo Pierre-Jean Chalon Chin Sze Heong Vincent Graham John Cox Tara Rhys Chang Belinda Chan Hian Wun Chia Tek Yew Aditya Singh Chauhan Chang-Wong Kit Leong, Sharon Chia Shuen Li, Eleanor Sanjey Chandran Chandroo Thie Tjie Hoa @Cheng Chih Hua Chew Cheng Keat Abigail Cheng Ning Xin Zhuming Lynn Chen Nadia Chen Yu Xia Chung Wui Thye, Sheryl Chua Boon Kang Cheng Li Huei, Glenn Roderick Edwin De Silva Cruz Ashutosh Choksi Greg Charles Clay Chaw Chong Loong Chan Ming Chun Chua Boon Lai Cyrille Jannick Henri Francis Costes Sylvio De Andrade Coutinho

Daniel Paul Cullen

Chang Ziting

Ivan Chua Ying Ming

Karen Elizabeth Cariss

Chin Siang Hui (Chen Xianghui)

Antonio Alberto Bruno Corbi

Coulton Benjamin James

Clark Daniel James Cheong Su-Yen Chong Sak Feng Andrew Robert Clark Nicolas Jansen Calamita Alessandro Paolo Caldana Chadda Gautam Chew Leong Chee Ng Fung Ning, Melanie Benety Chang Chia Ngiang Hong, Allan Cheong Sim Lam Chan Yeow Hiang, Anka Lim Boon Eng, Julie Cheah Cheng Poh Chua Hian Yong, Raymond Susan Dhanwant Kaur Philippa Anne Duperouzel Benjamin Dupal Alexander Edwin March Phillipps De Lisle Jane Alexander Drummond Katherine Fleonore Braha Otbert Eelke De Jong Rafael Daum Ding Hock Chai Deng Di Peter Clarke Dargie Christian De Charnace Andrea Genevieve Eaton Cynthia Ee Rachel Louise Ellingford Elfversson Lars Olof Johan Leif Eskesen Enriquez Luis Alberto Anthony Foo Kok Boon Mark Bradley Fogle Patricio Furlong Dianne Maree Faulks Claudia Maria Charlotte Fuchs-Klepek Prycille Virginie Fon Sing Graeme Stuart Peter Finley Fong Wai Yen Masood Faizullah E-Len Fu Fu Ye-Lan, Felicia Goh Kia Seng Ong-Goh Bee Hoon, Jenny Daniel Goh Mark Stephen Guerrier Stephanie Goh Giok Lie Gan Kian Koon, Gerry Natascha Fherzinah Rustom Ghadiali Jonathan Paul Gabler Lindsay Kiran Geekie Marie Godenir Goh Choon Wah Goh Eck Meng Aman Gupta Gordon Emma Catriona Grotowski Bogusz Andrzej Dharshini Gopalakrishnakone Gerard Malcolm Goon James Patrick Greene-Kelly

Goh Yeok Wee

Aron Harilela

Allison Hah Yee

Anne Elaine Hagarty

Hwee Wai Cheng, Susan

Marie Leng Hesselman Ho Yew Sin Vivian Paul Theodore Hodes Henrik Matts Gustav Hartzell James William Joseph Hyndes Huang Yubin David Cyrus Halpert Klaus Alfred Reginald Benno Holtzem Ho Ching Wah Vivien Ho Yue Kang Kevin Haell Camilla Margareta Amber Hasan Ho Shu Yuan Nicholas Michael Benedict G Hanna Storm Paris Hargrave Ho Meng Onn, George Byron Antony Fiske Harrison Heah Cheng Siew, Monique Stefanie A. I. Hauger David Robert Hufton Marcel Ivison Jessamine Annalena Ihrcke Ingham Sarah Nancy Ivarsson Henrik Jonatan Kumar Imran Jumabhoy Ameer Jumabhoy Dominique Marie Jooris Lisa Marie Cruz Joven Jeanson De Damoiseau Cedric Marie Joseph Arnaud Ker Bock Chuan, Raymond Khoo Guan Chuan Merry Christina Joslin-Kelly Nicholas Kosmatos Khoo Teng Cheong Kong Hui Ling, Clara Kuan Kok Siang, Terence Koh Kek Jin Kang Chul Min Roger Emanuel Karlsson Koh Chye Hock Nadine Gabrielle Keller Shanice Ker Koh Pei Bei Waqas Khan Kubo Yusuke Rajah Kannan Kalfus Natalie Simone Priscilla Khong Bao-En Jan Krisanto Khoo Jacqueline Kong Ing Ing Imran Hamid Khwaja Khoo Hock Yew, Steven Khoo Chun Leng, William Rosalind Khoo Loh Nee Sian Lotfi Abubaker Abdullah Lajam Loy Yi Syann Yanni Long Liew Soo Boon, Darren Lee Joo Bae Lee Seng Wee, Francis Patrick Ledig Lim Swee Hai, Ronnie Loh Lay Leng Johannes Wouter Lagerwij Lee Sing Chong Liew Soo Sin, Sherwin

Lo Jenn Hur, John Michael

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Catrina Laird Shelley Margot Lexmond Lim Mei Ping Krystina Danuta Lyon Lim Wei Min Lim Hsiu Chin Keith Lim Chong Yang Arthur Loh Boon Chye Lau Qingyu, Sheryl Liong Ah Chye Lim Ee Lee Eloise Loh Yee Jim Loke Weng Keong Larry Lim Kheng Cheong Lim Louisa Jean Markvoort Lucas Loh Zhi-Jun Gregory Lang Lim Shu Ying, Grace Liew Ee Tian Melissa Liaw Tuan Mian Silvana Henry Liew Debbie Brittany Lim Praveen Lingamneni Sandra Lim Teng Tiang Christian Luke Luckett Mark Jeffrey Lewis Lie Ay Wen Kenneth Benjamin Li Lee Kwet Chee Henry Edward Sowerby Lancaster Lu Yijia Loh Yiu Keung Lerman Anna Jan Curtis Larsen Arthur Lee Han Teik Loh Yu Ling, Daniel Lim Ah Leng Loi Siew Keng Loy Ah Wei Lim Jek Khiang Liauw Chiang Sioe, Nick Lim Siak Kiat, David Kunnath Rajan Menon Nariyuki Maruyama Keith Charles Moore lii Stephen John Miles Rodrigo Martin Monti Liam Daniel Mccance Anthony Paul Luxmoore May Rajendra Kumar Mishra Haresh Gobindram Mirpuri Steven Paul Mcbain Brian Mccappin Mohammad Ali Mirza Stephen Robert Monaghan Johanna Laetina Monange Michael Ma Irshad Ahmed Mecca Christopher David Martin Mielow Soeren Morier Elizabeth Mae Marianne Rehn Madsen Leighton Carey Matheson Mahony-Paul Vivienne Kathryn Ma Ruixue Mekada Ryusuke Mascart Bruno Georges Michel Melanie Milovac

Alexander Norman Maidment

Gareth John Mcilroy Ng Cheng Chang Nyam Ngian Kwong, Denis Christopher Ng Soo Seng Hanif Moez Nomanbhoy Vinod Mohan Nair Karan Narula Kunal Narula Ng Mei Ming, Carolina Farah Namazie Gunter Neumann Thitanon Nakasiri Ng Swee Chin Evelyn Yukihiro Nomura Ambili Makkath Nair Ng Eng Kang Ning You Nan Ronnie Neo Ong Nee Ng, Angie Olivier Michel Rene Duguet Julie Anne Ovidi Osman Kamarulzaman Bin Mohammed Valerie Ern Ai Oh Bella Ong Bee Lay Ong Choo Soon Ong Poi Hwa Ong Cheng Sim Melissa John Ng Pangilinan Paulsen Dirk George J Palathinkal Gregory Kent Parkhurst Mark Garrett Prendiville Florence Protain Phey Qi Xuan, Delia Elbert Jacobus Pattijn William Hugh Peacock Siddhartha Premkumar Jeremy Garrett Prendiville Chonawut Prasatsak Aurelien Pichon Poh Hao-Qin Jonathan Nirumalan Kanapathi Pillay Jeyaratnam Pancharatnam Pek Lian Guan Samantha Pek Siew Hong John David Quarmby Shanker S/O Raja Gopal James Michael Dudley Rushworth Ashish Thakorlal Raivadera Ezazur Rahman Uma Kumari Reade Susanne Arfelt Rajamand Roshni Selvam Sim Chen Min, Calvin Gamunu Bandare Samarakoon Seow Yung Liang, Richard Ranbir Singh Reza Nia Safavi Jesudas Sajeev Andrew Macdonald Saint Naseem Somjee Soh Wee Chee @ Soh Wei Chi (Su Weigi) Anand Singh Paras Dave Suri

Patrick Saurini

Hussain Somjee

Sng Su Ying, Marian

Mohamad Hafiz Bin Sayuti

Naazli Somjee Seem Hua Pheng Hans Thomas Von Stegmann Und Stein Victor Daniel Sassoon Bhavna Singh Daljeet Singh Sidhu Sun Xiushun Karen Elizabeth Sakrzewski Surender Singh Sim Miaoling, Kendra Gail Nicki Steen Soerensen Swee Peng Wei Joe Giovanni Sarjeet Singh Purvish Chaitanya Shah Siow Jia Yi, Andrea Marcus Sandstroem Farhana Sharmeen Son Won Joon Soh Yan Lee Andy Sloane Penelope Louise Sharp Iain Melcolm Fric Emmanuel Simon John Desmond Sheehy Soni Siddhartha Kishore Margit Saur Raffaela Santosa Markham Shaw Chai Chung Vipula Vijayanthe Samarakoon Seah Boon Hwa Jude Seah Dina Shahab Zaka Shahab Ahmad Shahab Priya Selvam Soon Kian Lee Tan Khee Nguang, Terence Ramesh C. Tiwary Tham Yuen-C Tham Chung Yang Yvonne Prendergast Twiss Melissa Tan Tan Li-Hsien, Georgette Teo Noel Emil Gary Tiernan Tan Sue-Anne Tan Kok Kuan Thirumalai Chandran @ T Chandroo Tan Le Ching Tam Peng Kwan Tan Ching Ping, Shirley Teo Ho Pin Teo Hooi Peng, Cori Tan Kok Wee Tan Hee Leng Tan Mingfen Teo Hock Chye Tan Kean Siew Teo Shao Wei Mavis Finian Tan Seng Chin Diana The Hui Ling Robert Tsang Tan Siew Peng Tan Beng Ee Lee Taylor

Tay Guan Yong, Benjamin

Tie Boon Ping

Tay Gak Yong

Henning Terwey

(Zheng Yuanyong, Benjamin)

Toh Jia Pei, April (Zhuo Jiapei, April)

Tan Pang Kheng Tan Siang Seng, Patrick Tan Keng Suan Tiang Chong Lin Tan Yang Howe, Alex Tham Yun Yin Tham Kum Yuen Teo Kheng Soon, Davy Tang Sow Leng, Sally Hitomi Udagawa Munni Ellwood Varalakshmi Vijayan Hugo Virag- Lappas Amelie Marguerite Noelle Villeneuve-Moore Dirk Eduard Gustaaf Van Motman Vescovi Federico Laxman Deepak Vaidya Wee Hong Bee, Victor Sharmini April Winslow Wee Kim Lin, Evelyn Nicholas Gary Winsor Wang Guo Zuan, Adrian Wee Guan Oei, Desmond Alexander William Wade Julia Ann Walkinshaw Wong Toon King Wong Hin Sun, Eugene Jason Whitcombe Regina Lois Wan Chow Chin David Rasaiah Winslow Wong Jia Jia Clarissa Wan Kai Rui (Wen Kairui) Rica Wirianata Ben Ralph Wilkin Wu Jiat Hui Wong Chee Wei Wong Hong Lit Wong Meng Swee, Peter Xia Man Ru Yip Yuet Wah, Moone Thomas L. M. Young Yeo Wee Kiong Yeo Peggy Yong Jaime Yong Lai Kuen Yeo Shu-Yi Yeap Choon Yam Yeo Wei Keat, Clifton Yee Kai Pin Rachelle Ashleigh Yu Yii Li-Huei Adelle Yeo Kheng Yong James Yi Yamada Tae Yu Tao Yong Ching Phang, Bernard Yeo Heng Poh, Ivan Yap Peng-Che, Benjamin Anders Zorn Renee Zecha Timothy Zee Zhang Haiping Zhang Yan

Regular Individual

Zhao Qiuyu

Zheng Xiyuan, Stephanie

Alliston James Douglas Edward Emma Clare Anderson Paul James Christopher Abrey

MEMBERSHIP LIST

Mette Irene Abo Rita Srinivasan (Mrs Rita Aspen) Aaron Joseph Akins Carl Adrian Ashton

Naresh Bulchand Ahuja Marc James Anley

Julie Irdawati Affandi Kristel Alver

Lars R. E. Brittsjo

Henri-Jean Christophe Bardon

Ravi Inder Singh Bedi Derek Guy Lister Broadley Daniel Douglas Andrew Bould John Frederic Louis Bloemen

Vladimir Francois Guy Blanckaert John David Bird

Ian David Bellhouse Charles Peter Brazier Simran Bedi

Rahul Badhwar Arran Stephen Brennan Manuel Bobillier Christopher Bradley

Vinayak Subramaniam Balakrishnan

Solon Neville Brown Nicholas James Bailey Rebecca Joy Bisset Campbell John Brooke William Reedham John Berney

Basu Arundhati

Birch Timothy David

Beernaert-Adde Axelle Virginie Marie

Baek Ji Hee

Warren David Bishop Neil Alexander Burton William Michael Ball

The Hon. Michael Andres Simon

Brennan

Darren Simon Brighton Darya Berezhnaya Katharina Baudouin-Goerlitz

Luke Thomas Bower Duncan Glenn Bond George Hedley Bolton Balakrishnan Patsy Chang Lee Ngoh Chiam Yak Lee, Michael

Kerry Michael Chung Chow Jia Hui. Chloe

Choo Chong Chiaw, Yvonne Chan Mun-E

Mark Erik Christensen Antonio Uy Chan Ii Chan Wai Hoe Derek

Annett Christin Melanie Culme-

Seymour

William John Castellas Michele Ciola

Chia Ee Ming, Kenneth Stuart Douglas Crow Maisie Chong Chew Cheng Moi Mark Andrew Capogreco Grace Chow Ci En

Chin Hui Min Belinda Arkadiusz Lukasz Czopor Julie Sook Hein Crossland Koen Peter Rene Cardon

Chang Wen Wen Yvonne Chua

Samuel Sylvain Chauffaille

Maximilian Barry Joseph Cole

Tiago Alves Cai Wei

Adam James Crawford

Cao Jue Craggs Stephen

Cabanes Cyril Sebastien Dominique

Chng Yi Ta

Daniel James Crabtree Chia Wai Kuen (Sandy) Chan Esther Wing Tze Wynnie Chang Sushal Chopra Willson Cuaca

Ginny Chew Jee Ling (Mrs Ginny

Wiluan)

Chew Huan Wei, Cassandra Chow Chiu Wan Kareena

Carrie Cheong Federico Donato

Marcel Johan De Bruijckere Adrien Stephane Desbaillets Jason Michael Devereox De La Pena

Philip Christopher D'cruz James Patrick Diggines Sharad Piushbhai Desai Troy William Doyle

Christian Lucien Edouard Duhain

Tom De Geytere Noor Dhariwal Joris Maria Dierckx Jagjeet Singh Dhaliwall Dimitrios Belbas

Fabienne Marie Martine Delafoy

Bruce

Deshmane Vinita Dhanyakumar Surinder Singh Dhillon

Laurine Jeanne Marie De Marin De

Montmarin Ding Haiyan

Oniel Ramindu Dissanayake Michelle Bridget Yuen Denimal Andrew Quoc Dutton Jacqui Louise Dixon James Francis Diaz Alberdi Rodney Gavin Edgerton

Heidemarie Ursula Echtermann-Toribio

Stewart David Wilson Easton Brent Douglas Eastburg Eng Hui Cheh, David Fong Keng Kong, Stephen Judith Elizabeth Finley Wayne Christopher Farmer

Stuart Grant Fisher

Mona Foo Kevin Michael Foy Fuzet Binti Farid Samantha Jane Field Justin John Ferrier Margaret Ferte

Emmanuelle Laure Ferrari

Jeff Fisher

Forssell Jan Ivar Pontus Fong Lyn Clara (Fang Ning) Barbara Lisa Fras Mark Frederick Florance Benjamin Giles Heyhoe Flint Selena Ann Freese

Benjamin John Fry Gan Chin Chuan, Maximillian Joshua Rhett Johnson

Gurjit Gill Carola Gerlach Gan Kha Hwe, Janice Goh Siong Pheck, Francis

Goh Kian Sin Luc Grimond

Michael Laurence Gilmore

Victoria Great Goh Sim Aik

Peter Adam Kenealy Graham Pia Anna Dorothea Guilland Sopori

Emma Jane Guy Rahul Guptan Pavitar Kaur Gill Goh Pei-Ru Janessa Monty Greesh Ghai

Sheran Anthony Gunasekera Elizabeth Alexandra Milligan Gilbert

Gerhardt Olivier Jean Christian Vasanthi D/O Gunasekaran David Russell Gowdey Jerome Guiral

Stephen Ivor Griffiths Gao Meitian Lily Timothy James Graham

Kunal Guha Han Jin Juan Ha Gek-Lian, Mabel James Spendlove Hawkins Huang Mei Ping, Cindy Jason Lloyd Humphreys

Robert Alexander Hewitson Edward Thomas Hodgkinson

Shaoqin He

James David Keith Howes Aftab Faizy Haider Heng Ai Hsuan Valerie Alexander Charles Frederick

Howard Darren Kirby Hipp Bryan Ho Jun-Yi

Huber Conrad Alex Joao Bo Anders Mikael Hartman Hamblin David Christopher

Lawrence

Hoepffner Edouardo Yves Maurice

Pierre

Hamer Simon Jack Hendry-Prior Benjamin James Hsu Jonathan Yu Cheng

Huang Qiuwei Naomi E Herman

Edward Charles Howland-Jackson Justin Andrew Holland

Oliver Houchin

Marc Antoine Haudenschild Thomas James Hind Tamara Mast Henderson

Ihara Tomoko

Isabelle Augusta Frances Ireland Trent Alexander Iliffe

Haruhito Imakoji Jamaji Rustom

Harriet Rachael Anna Milford Timothy Charles Judge Shailendra Jain James Leanne Kerry Jeong Myoung Seok Antonie Jagga

Samuel Rossiter Betts Johnson

David Charles Jacob Wendy Jane Johnstone Koh Swee Yong Koh Swee Neo, Agnes Mark Edward Kearney Kho Sunn Sunn Patricia Gaurang Khemka Kan Wai Yim, Noah Kwok Shuhui Suresh Kumar Jason Leslie Keys Kum Wan Sze Jocelyn Maarten Albert Kelder Kho Ida Maureen Koh Hian Yan Adrian Remy Klammers K. Sashitherapany Kho Choon Joo Mathew Kurian

Mia Irene Kankaanpää-Monney

Shannon Ker Nicholas James King Kuriachaia Tatiana Khera Ashish Kmita Tati Boram Ku Kwan Li Feng Kim Ji Yona Salman Khan Ishaan Kavi Kapoor Roger Wolfgang Kammer

Koh Kia Jeng

Duncan James Kenwright

Kwok Kian Hai I oke Gim Tay Lo Hung Chu

Lam Thao Shiou, Steven

Lim Sin Wan Lim Siok Hui, Alan Liew Kuan Wye, Daron Lee Meow Chan, Derrick Lau Kwok Kwong Leong Weng Chee Anne Luke Ursula Maria Loblein Ling Ping Sheun, Arthur

Lim Jew Long Lee Yaw Chyun Lim Beng Hai Lim Ching Ping Lee Seung Hee

Lim Ghee Teik, Prudence

Lee Po Nicola Mathew Lamb

Lew Yaw Fung Eric Mike Chuang

Lioona

Patrick Lee Fook Yau Pius Gilbert Louis

Frederic Cyrille Maxime Lemaire

Angeline Liu Qian

Lim Ai Chen

Ricardo Dinis Loureiro Marques

Lin Mingying Lim Loong Wah Lynette Lee

David Dominique Logerais Laura Lim Fei Yien (Lin Feiyan)

Zena Lim I-Linn Matthew Francis Love Anna Catherine Livingston Lobb Henry Hunter

Lee Chong Min Li Ning Zachary Hal Lewis

Lahoud Medway Caroline

Lim Ming How

Angelin-Linker Liwayway

Andrea Lorenz Liao Weishun

Lee Yeow Siong (Li Yaoxiong) Liauw Chiang Hok

Lee Chung Sing Lim Thiam Hwee, Evelyn

Liu Thai Ker Gloria Loh

Ashwin Chidambaram Muthiah Linnie Maria Mackenzie

Denis William Mcgowan

Rajan Menon

Kenneth Sean Mandel Thomas Bruno Meier Frederic Pierre Moraillon Moore Jonathan Dean Julie Laine Moslev

Ameerah Binte Po'ad Mattar

Holger Michaelis Haroon Afzal David Mufti

Jean-Francois Dominique Milou

Jessica Maguire Vimla D Mulchand Mark John Meehan Su-Lyn Meyer Gary Richard Murray Edward Martin -Sperry Nitin Mehndroo Bankim Mitra Thomas Philip Miu Danaice Martinez

Polly Mei Yan Mak

Sarah Yoko Mckensey

Mollner Scott Bartlett Maartensson Pierre Bjarne Magnus

Mackay Ross Barrie Ranjit Murugason Murugason Sandra Ann Mcewan Shaun Daniel Morewood Richard Geoffrey Mahajan Sachin Tom Headley Meredith Sandeep Chand Mehra

Andrew Stuart Murray Darryl Kerr-Quan Martin Donough Thomas Murphy Ashish Manchharam Saleh Mohamed Munshi

Peter Blakeney Murray Mark Nelligan

Narula Kanchan Ng Kwan Chung, Kenneth

Laletha D/O S Nithiyanandan Mirza Mohamad Reza Namazie

Raiu Nair

Ngam Jiu Rong, Bruce Ng Chuen Guan Ng Su Ling June Cheah Nicholls

Nair Arun

Thorsten Neumann Nathan Shaifali Gurnani Ng Heok Kwee Joanna Ng Wei-Ching Ng Wei Wen, Jonathan

Madeline Ng Qi Xuan Ong Poh Kheng, Patrick Ong Lam Kheng

Richard George Michael Offer

Craig Michael Olsen

Claus Henrik Ventergaard Oldager

Ong King Howe Olyna Ong

Michelle Ong Poh Choo

Ong Geok Yen Ong Yee China Ong Ser Huan William Padfield

Leoncio Jr Agudo Palanca

Ankur Patel

Joyce Lorainne Lee Padfield Carlo Alberto Passino Stephen Thomas Panizza

Kimberly Power Pan Xuemei

Camellia Ridwan Paulsen Phillips Christopher Peter

Pallav Peeyush

Sri Noorhazleen Binte Ahmad

Proteasa Delia Jane Marie Perry Paige Anderson Parker Grenville Bernard Pinto Park Eun Jeong Rohan Pandey

Jaime Miguel Iii Villegas Palanca Michael Francis Power Stephane Herve Erwan Perron

Quek Wei Ling, Adele Kim Erik Georg Rosenkilde Antony Scott Ramage Paul Antony Rathband Rajakanth Raman Jonathan Derek Rake Vivian Rhamanan Stuart James Robinson Mahine Noorali Rattonsey Daniel Jonathan Rham

Matthew Stuart Read

Jonathan Russell Tamil Selvan S/O Renganatha Gur-Praveen Kaur Randhawa Anandajothi S/O Ramasamy Ridland Robert James Pramod Kumar Rauniyar Sigrid Laure Rouam

Anton Charles Reyniers Robinson Inese Aisma Rajiv Ramnarayan

S. Renganathan Sasi Kala Devi Surindar Singh

See Sweh Yong, Jackson Suzaina Bte Abd Kadir Mumta Shahani Sng Delphine Tariq Latif Salaria

Neel Sinha Dinesh Singh S/O Harbans Singh

Sim Syn Pin Samuel Sim Jin Hwee, Berlina Severac-Huang Han Nee Sandra Margaret Sadek Sain Sameer Sushil Hasnain Mustafa Siddiqui Lee William Slater

Vikram Prem Kumar

Bruno Pierre Schricke Kabir Singh S/O Baldhiraj Singh

Sim Syn Ee, Joy Seah Chun Chong Syed Shane Savio Alexander Schmitz Holly Stegman-Lye

John Paul Geoffrey Simpson Eleanor Elizabeth Slade Graham John Smallshaw Andrew David Jonathan Spink John Dominic Tze-Juen Shum

Soh Annie

Alasdair Philip St John Spink

Jayde Simpson

Prakash S/O Somo Sundram

S Rajit

Meghan Elizabeth Sanders Richard James Sellers

Swierczynska Ep. Beinert Mathilde

Seaton Nicholas James

Saur Margit

James S/O Sivagnanam Sim Li-Ling, Linnet Giana Raeesa Siddiqui

Sen Shahid Sakai Yasumitsu Saw Mi Mi Kvaw Sim Puay Wah

Zoe Margaret Stevenson

Mohit Sagar

Norra Binte Haji Salleh Nicola Jacqueline Shaw Navjyot Singh Sachdev Jasmine Jumao As Salise Raghu Pal Singh Jeremy Michael Searle

Ashley Jarleth Scott Philipp Markus Schmid Ildar Sharipov

Snaider Alexandra Neal Edward Sullivan Maria Theresa Saavedra

Svlvia Soh Tan Boon Kok Tan Yan Huat Tay Chin Tong, Moses Tan Wan-Hui, Nikolle Tan Chee Hau, James Tee Ter Aun, Jonathan Tong King Kan, Kenny

Tobias Blake Durant Trotter

Tan Ju Kuang Robert Tsang

Tang Siew Taeng, Denis Tan Juan Jong, Alvin Aloysius

Catherine Terry

Tan Juan Hou, Alan Nicholas John Charles Talbott Dyrlie Trygve

Eugene Singarajah Thuraisingam Michael Frazier Thompson

Teo Lee Kwang Tan Jee Nah

Tan Lian Choo

Timothy Nepomuceno Tayag Fusako Takahashi Abigail Sian Tobin

Tan Siew Huat, Stephen Dipti Thakar Vanessa Teo (Wei Lei)

Sharon Tiong Ji Shuen Tok Astrid May-Ling Teo Hwee Ping Nicholas John Tanner Tan Meng Wei Andrew Mark Tear

Anbarasan S/O Thuraimanikam

Reka Tozsa Tan Kheng Ju Jervin Tan Yng An

Giles Christopher Ronald Twiss

Twine lain Stuart

Celine Micheline Sophie Teissedre Thyholdt Thomas Alexander

Tuuli Mari Turunen

Seamus Toal

Maunik Mahendra Thacker Mihir Mahendra Thacker Alice Teng Sieu Chia Petri Mikael Tuomola Mark Edward Tudor Leland Tan Tiong Meng Charmaine Teo Shuet Lynn (Charmaine Zhang Xuelin)

Tian Wei

Jeanine Louise Thomson Tan Keng Lian (Chen Qiongliang)

Tee Lian Keung Yoichiro Ushioda Jan Vasko

Suzana Sarginin Vaessen Alexander Charles Vaulkhard Van Beeck Jozef Hubertina G. Vanmolkot Tom Elisabeth G Ashok Venkateswaran

Teerin Vanikieti Nana Wong Yuk Kit

Wong Ling, Tamatha (Tammy Wong) Benjamin Alexander Wiley

Peter Digby Andrew Warren Kenneth Mark Whitehead

Mark Whatley

Woo Heng Yun, Rebecca Edward Justin White Naoko Harada Winther James Hugh Woodrow Gilbert Thomas Willett Benjamin James Wheeler Amanda Marie Williams Wu Vivien Wenfang Wong Wai Kay David Williams Richard James Wang Liangeng, Lincoln Williamson Nicholas John Corinne Emma Williams

Ward Nicholas James Mathew Alexander Ward Wang Qing Mei Wana Guixia

Marcus Johan Westling Imogen Sarah Spencer Woolhouse

Claire Wilson

Wong Ted Min, Edward Xu Lei

Xu Meng Xia Yuechun Xia Mengfei Xiao Jun

Yeap Leong Teik, Tony

Yu Su Ling Yip Sai Leng

MEMBERSHIP LIST

Hugh Young Yim Wing Kuen, Jimmy Yap Fook Dung Simone Yeo Meng Choo Yin Jian Yeo Eng Pu Charles Young Janet Ann Yeo Lae Lyn Meyer Yang Rui-Xiang Richard Yeong Samar Niazi Zahid Zhang Lin Zhang Yu Zhan Yuanting Zhu You Liang, Denis Colin Zhong Hongzhi Zhang Ming Zou Xinye

Term Adeney Victoria Jayne Geoffrey Alcock **Boutos Apostolos** Gregoire Pierre Jean Jacques Bielle Nicolas Charles Barry Marc Christophe Brugger Joanna Alicja Bilewicz-Porzycka Aman Bajaaj Jay Buckley Kristin Mari Bishop Sarah Nicole Boys Choynowska Joy Michele Benjamin James Churchill James Alan Clark Chao Ep. Schricke Siv-Laing Chen lie Davies Thomas Healy Tina Michelle Doran Stuart David Furness Catherine Jane Fitzsimon Neal Christopher Forbes Benjamin Paul Goss Gustavo Henrique Goncalves Rocha Jeremy George Hall Christopher Mark Jordan Ashleigh Marie Johnston Rajesh Muraleedhara Kurup Michael Britton King Gregory James Kachel Raieev Menon Gregory Patrick Moore Anne Marguerite Marie Marteau-Ng Chih Wei (Huang Zhiwei) Chriestiena Newitt Pang Ho Sun Eric Park Joo Man Minna Rouru Ralph Gunter Rambausek Marc Lawrence Rakoczy Srirekam Kesava Viknesh Christian Dillon Schmollinger

Brigitte Steckert

Tang Mei Yean

Tsui Gah Wing

Wang Wenjun

Yenny

David John Simpson

Christina Stephanie Vye

Jonathan Andrew White

Clubhouse

Ang Geok Kheng Cheah Sin Cheng Chia Cheng Chuan Chia Gek Eng Chia Lai Koong, Ronald Chian Peng Yee Chionh Chye Koon, Alex Gee Cheow Siew Gee Wai Fung Gee Wai Hoo Goh Swee Hock Gwee Kok Chew Ho Boon Lve Ho Sweet Lin Hui Yew Fook Juarwati Kim Gum -Suk Koh Keng Moh, Perry Koh Lian Kee Kwek Hock Hin Lau Bok Choon Lee Cheng Hwa, Freddie Lee Chin Wah Lee Siang Teck Lee Tiong Whatt, David Lim Ah Hoon, Jean Lim Chu Meng Lim Hwa Kuang Lim Johnnie Lim Sook Chin Loh Siew Choo Loke Jim Hong Low Yong Pheng Ng Hock Choon Ng Lai Siong Ong Ann Pang Puah Ah Kim Puah Ah Kiong Quah Saik Eng Se Kiah Tong Seah Nam Fook, David Sim Kee Boon Sim Lee Tiana Tan Siam Hwee Tan Soh Kim Tseng Kau Chin Yap Boon Hoo Yeo Mui Hiah Yong Chee Chuen

Absent (Charter Polo Playing)

James Westwood Mcbride Ko Lu Teng, Melissa Peony Vinod Anandkumar Kumar

Absent (Charter Corporate)

Francis Robert Mullens Lee Da Cheng, Henry

Absent (Charter)

Graeme Wilson Allan Ben Atkinson Karan Bhagwan Assudani Ang Boon Hin, Michael Robert Ashley Bhagwan Kewalram Assudani Graham M. Bones Lesley Leann Bendig

Xiaoyan Baumann Leonard Peter Beschizza Bang Sang Chol Chan Su Yin Tracy Margaret Chew Kimo Cummings Guy Jules Dickinson Tracy-Ann Dallimore Khuresh T. Faizullabhoy Moubin Mamun Faizullah Khan Misrab Musa Faizullah Khan Frechin Laouenan Veronique Marie-Noelle Francoise Jean-Christophe Filippi Tatsuo Fuiiki Fushida Masayuki Beth Robyn Geenty William Robert Gordon-Canning Mark Greaves Sally Grant Goh Boon Kooi Junaina Hussein-Miah Ho Kah Khoon, Gregory Ho Ru En Jessica David Charles Henwood Marc Eric Rickard Hogberg Ong Choon Huat, Watson Hoe Geok Eng Fiona Anne Hammond Nada Jumabhoy Jen Cheng Yi, Adeline Ali Jumabhoy Kendall Johnson Sara Jumabhoy Arunkumar Mahabir Prasad Jatia Winnie Thay John Koh Sing Horng, Nicholas Peter Richard Andrew Knott Akiko Kume Akbar Khan Ko Oon Joo Koh Tee Choong, Ivan Shane Landsberger Lim Jew Ngain Loh Yen-Yi, Rachel Lee Vincent Rajiv Louis

Mikael Lundman Joseph T. L. Loh Ciaran Lander Boris Nikolai Liedtke Lee Quay Hong, Velarie Brandon Liu Allan S. Marson Matthew Mounoy Ma Christopher Murphy Ives Raghav Magunta David Montillet Mohamed Moiz Bin J M Ali Moiz Odile Lombard Mourre Vinod Kumar More Sarah Catherine Marion Anderson Ong Hui Wen, Daphne Taro Otsuka Catherine Yung Wen Barker P'ng Seok Oon Phua Mei Pin Elaine Christine Parnell Matthew Wade Pilkington Laurent Patrice Christian Piedois Sharon Aileen Robson

Ellen Ryan

Celine Marie Rayney Martin Thomas Robbins James Anthony Rodriguez De Castro Kurt William Roeloffs Evangeline Cruz Rualo Darshini Ramiah Lai Siu-Mei, Rachael Sng Beow Leng, Rachel Anil Shamdasani Debbie Saliling Ning Lim Joseph Leo Johannes Astrid Maria Jacob Stucky De Quay Vieira Da Rocha Miauel Satria Marcel Paul A. J. Supramaniam Camilla J. Sugden Regina Sayer Klaus Gunther Schilling Tay Lian Ling Melissa Tjandra Chew Ching Lu Martin Ignatius Teo Tsang Ho Pui King Tsang Sze Min Tan Hang Aik, Edward Talbot-Weiss Jonathan D. Ratton Tan Thiam Boon, Clifford Baron Nicolai Bruno Von Uexkull-Guldenband Michel Pierre Vinay Wong Lu Yi, Rosemarie Wong Mun Wei Rebecca Wong Kong Fui, Ryan Wong Kim Pau George Keith Elliot Yeo Wei Lee Ym Jungmi Chikako Yamazumi

Absent (Regular Individual)

Zhang Lingyan

Au Kok Wai, Benjamin Rupert Peter Napier Bray Judith Mary Blackburn Paul Corbett Chua Josephine (Chua Wenhui) Cui Jina Marya Mahzeb Faizullah Khan Ferrari Domenico Shaun Philip Grosse Richard Charles Hill Simon James Hanson Sara Ho Shuyi Clifford John Jones Lim Boon Kheng, Andrew Lee Kim Tiong Lim Chern Siong, Henry Peter James Mcdermott Luc Charles Marie Matheron Veejay Madhavan Nicholas Frederick Pegna Jirapar Papcharoen Tan Soong Kiat Miyuki Takagi Bernard Terrill Momoko Tamaki Tan Rei Arthur Gladstone Van Stolk Ery Shadik Wahono

Sujay Wasan

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