SINGAPORE POLO CLUB 70TH ANNUAL GENERAL MEETING 28TH MARCH 2017

Minutes of the 70th Annual General Meeting of Members of the Club duly convened and held at the Singapore Polo Club Clubhouse, on Tuesday 28th March 2017 at 7.00 pm

<u>Present</u>: As per Attendance Sheet.

Item No.	BUSINESS	SPOKEN BY
	At 7.05pm, GM announced the commencement of the Annual General Meeting as the 62 members' present, comprising of 18 Charter Polo Playing Members, 38 Charter Members and 6 Regular Members had formed the requisite quorum, in accordance to Rule 36 (d) of the Constitution. GM then read out the standing orders before handing the meeting the President to Chair.	Sylvan Braberry, GM
	The President, officiating as Chairman of the meeting, thanked GM and welcomed members to the 70 th Annual General Meeting. He then asked for two volunteer scrutineers from the floor. Ali Reda (R0033) and Stijn Welkers (W0049) offered to volunteer. Ian Lander (L1348) at this juncture, pointed out that both Ali Reda (R0033) and Stijn Welkers (W0049) who were standing for election as Committee and Polo Captain positions should not volunteer as scrutineers.	President, Rickard Hogberg (H0080) Ian Lander (L1348)
	President called again for two volunteer scrutineers from the floor. Richard Bailey (B0136) and Andre Casson (C0219) volunteered to assist in the counting of votes and were nominated as scrutineers with a show of hands.	President, Rickard Hogberg (H0080) Richard Bailey (B0136)
	President then directed Richard Bailey (B0136) and Andre Casson (C0219) to take the 2 seats next to the ballot boxes. He then declared the ballot boxes opened for members who had made up their minds to cast their vote.	Andre Casson (C0219)
	Kevin Wilkinson (W0088) raised a point of order, highlighting that the ballot paper allowed a member to vote "FOR", but there was nothing to record a vote "AGAINST". He would like President to advise polo playing members as to how they should record their vote "AGAINST". He knew that some of the members may want to vote against one or two of the candidates. President replied that members who do not wish to vote for either one or both of the candidates can leave the ballot paper blank and then cast their vote. He added that as provided	Kevin Wilkinson (W0088) President, Rickard Hogberg (H0080

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1)	in the Constitution Rule11 a (iv), a two third majority of votes need to be cast "FOR" so that a candidate can be elected as a Charter Polo Playing member. Kevin Wilkinson (W0088) sought clarification again if members were to leave the ballot slip blank, does it means that a vote would be registered as 'AGAINST". President replied in the positive. He then added that only members under Charter Polo Playing Member category can vote for Charter Polo Playing Member. CONFIRMATION MINUTES OF THE 69TH ANNUAL GENERAL MEETING HELD ON 29TH MARCH 2016 AND THE MINUTES OF	
	THE EXTRAORDINARY GENERAL MEETING HELD ON 15	
	FEBRUARY 2017	
	The first order of business was to confirm the minutes of the 69th Annual General Meeting held on 29th March 2016 and the minutes of	President, Rickard
	the Extraordinary General Meeting held on 15 February 2017 were	Hogberg
	posted on the notice board in accordance to Constitution Rule 36 (f).	(H0080)
	CONFIRMATION MINUTES OF THE 69TH ANNUAL GENERAL	
	MEETING HELD ON 29TH MARCH 2016	President,
	President asked for a proposer and a seconder for the motion to confirm the minutes of the 69th Annual General Meeting held on 29th	Rickard Hogberg
	March 2016. Ian Lander (L1348) inquired whether he could raise	(H0080)
	questions. President informed Mr. Lander that it was not possible as	lan Lander
	he had his every chance to amend it after it was posted a year ago.	(L1348)
	Mr. Brian Miller (M1220) proposed to confirm the minutes of the 69th AGM and Dr. Ali Namazie (N0012) seconded the said motion.	
	The 69th AGM minutes were approved and adopted by a show of hands.	Brian Miller (M1220) Dr. Ali Namazie
	CONFIRMATION MINUTES OF THE EXTRAORDINARY GENERAL MEETING HELD ON 15 FEBRUARY 2017	(N0012)
	President asked for a proposer and a seconder for the motion to	
	confirm the minutes of the Extraordinary General Meeting held on 15 February 2017.	
	Mr. Ian Lander (L1348) proposed and Mr Greg. Parkhurst (P0055)	lan Lander
	seconded the said motion.	(L1348)
	The minutes of the Extraordinary General Meeting were approved and adopted by a show of hands.	Greg. Parkhurst (P0055)
2)	TO RECEIVE THE REPORTS OF THE COMMITTEE	
	President informed members that he had served 3 years as Club's President and this year was his last term. During his tenure as Club's	President, Rickard
	President, there were several issues and challenges that he had	Hogberg
	faced, and would like to share it with members. Firstly, we have the	(H0080)

ongoing issue with EFS and the NEP with the respective parties now undergoing neutral evaluation process initiated by Sport Singapore. He enumerated the neutral evaluation process in 3 stages:-

- 1) The first stage would require both EFS and SPC to seek a nonbinding agreement first, where we laid ground work on the agreements, accounting procedure and so on for mediation. The conclusion of which, we hope to see how the findings and recommendations can actually work for both parties.
- 2) The next stage, the EFS and SPC would have to then progress in regards to e.g. accounts, damages, Management and Constitution.
- 3) The last stage, all items that cannot be resolved in mediation can be considered for a neutral binding evaluation.

President highlighted that as it stands now, EFS owed the SPC SGD4 million, out of the 2 resolutions totaling \$7.35 million (the first resolution totaling \$6 million passed at the EGM on 29 July 2009 and the second resolution of \$1.35 million passed at the EGM on 27 January 2011). Although SPC had recovered \$2.35 million out of the \$6.35 million disbursed, the outstanding sum of SGD4 million is still quite a substantial sum to recover.

President, Rickard Hogberg (H0080)

President further highlighted that the Club now have a professional management team running the Club in an efficient way. He felt that it is about time that the Committee and the Sub-Committees realize that the Club is too big to be managed like before. He felt that the Committee should encourage and nurture a good management team to manage the Club. While the Committee gives direction, set policies and authority limit, it should not interfere into the day to day management of the Club; except for polo in which Polo Captain has a certain role to play under the Constitution.

President, Rickard Hogberg (H0080)

President opined that although we have brought harmony back to the Club, but it was not the same as before. He felt that it is mindset, and hopes to see more harmony within the Club with members thinking for the greater good of the Club.

President, Rickard Hogberg (H0080)

President explained that when the Committee made decisions on issues, it was often voted unanimously. Although we have different opinions at times, we usually come to a consensus at the meetings having given much thought for the greater good of the Club.

President, Rickard Hogberg (H0080)

President expressed that he would like to thank the two past and the present Committee, the past and the present Sub-Committees members for their hard work, in particular, Greg Parkhurst who had worked hard on the Clubhouse Upgrading Plan. Wee Tiong Han who

although co-opted only last quarter, has shown a lot of enthusiasm. He thanked Amelie Villeneuve for doing a wonderful job in Finance and Stables Management and Diana The for keeping Riding Section in shape. He also thanked Tan Hock for doing a good job with Jackpot, although there was a slight revenue decline this year in comparison to the previous year. He thanked the Trustees for managing the Club's reserve fund and the Management team for managing the Club better than ever.

President, Rickard Hogberg (H0080)

With all points covered, President moved on to receiving the reports of the Committee. He asked the floor whether they have any questions on the Committee's reports. As there were no questions nor objections raised, the various Committee reports were approved and adopted by a show of hands.

President, Rickard Hogberg (H0080)

To receive and approve the Audited Financial Statements for the financial year ending 31st December 2016

lan Lander (L1348), in making reference to the President's report and the Treasurer's report, asked for the answers to the questions that he had raised before the Annual General Meeting. President asked Mr. Lander, what were his questions, reminding him that each member is only entitled to 3 minutes per question. Ian Lander (L1348) thought that it should be 3 minutes for each question. President advised that it should be 3 minutes on any one subject pertaining to an item on the Agenda. Ian Lander reminded President, that he just wanted answers to those questions that he had written in about. President informed Ian Lander that Hon Treasurer will be answering his questions along with other financial issues. He then handed the meeting over to Hon Treasurer.

lan Lander (L1348), President, Rickard Hogberg (H0080)

Hon Treasurer informed that she would like to go through some of the financial highlights over the last 5 years, looking specfically at Polo, Riding and Jackpot, so as to give a sense of what she had seen since she took over the role in June last year. Before doing that, she would like to thank President, GM and Woo Lee Choo for their diligence, wisdom and hard work. To Mr. Lander, she hopes that she would be able to answer all his questions, but if she has not covered them all, she would gladly answer them later.

Hon Treasurer, Amelie Villeneuve (V0094)

In making reference to the "Financial Review" slide which showed a general contribution from 2012 to 2017; Hon Treasurer believed that most members, who have been to the EGM, or the Gala Dinner or any of the major occasions, would have heard President raising his concerns over some of the issues during these past 6 months. One of the biggest concerns was the decline in jackpot revenue, which used to be our revenue center that propped up our businesses. The revenue from Jackpot was incredibly useful which allowed us to invest across businesses in the past, but in the last 5 years, we had seen

Hon Treasurer, Amelie Villeneuve (V0094) gradual decline in revenue. Referring to a spike in 2015, she believed this came from members, who came to play and contributed so much at that time, but we couldn't be counting on that spike happening again as we now have fewer members playing. As for the yellow bar "Others Operating surplus before tax" on the same slide, it referred primarily to property tax, and from 2013 to 2015, the huge legal costs had drained our overall businesses tremendously.

In terms of positive news, Riding Section has been a major contributor to our financial health this year primarily due to the hard work of Daniel, Kora and the Riding Team under GM's watchful guidance who kept cost down, reviewing horse and instructor utilization and building up the adult community of riders. The Management Team introduced a number of processes to help Riding Section to be more streamlined and function more efficiently. Riding Section (including liveries) doubled its performance, with a higher net surplus of SGD 488,405, compared with SGD 248,071 the previous year and improved revenue from lessons and leases from SGD 1.23 million to SGD 1.43 million. Referring to the slide "Riding", she highlighted that we now have more members riding, which contributed to a much healthier business.

Hon Treasurer, Amelie Villeneuve (V0094)

Allocation of Costs

Hon Treasurer informed that when she took the role in June 2016, the Governance Finance Administration Sub Committee felt it was important to separate out the financial health of different parts of the business in order to make clearer decisions about where to spend and how to save. In order to do that, she would need to revisit some of the ways that we allocate our costs. Our finding was that a lot of costs were allocated to Jackpot since it was our only revenue center. It wasn't very clear, actually how we were investing, when and why we were investing over the last several years. So, what we have done over the last 6 months and really into December 2016 was trying to be a lot clearer about allocating cost, where they actually occur, as supposed where we put them into a general fund which made it difficult for us to make decisions.

Hon Treasurer, Amelie Villeneuve (V0094)

Adjusted 2015 Figures (to include allocated maintenance / other costs)

In making reference to the next slide, "Adjusted 2015 Figures (to include allocated maintenance / other costs)", Hon Treasurer informed that we actually have gone back to allocate the costs using the same method for 2015 as well and the reason to do this is to give a sense of how the major cost for Building Grounds, and Utilities are really allocated. We did that so as to have a much clearer picture of how much it actually cost us to keep a horse at every yard, not anticipating any more price increases, or anything more than that, but now, we know how much it cost us in each and different yard. So, it just made

Hon Treasurer, Amelie Villeneuve (V0094) it much easier for us to know where to invest.

In making reference to the slide "Polo", Hon Treasurer highlighted that in 2015, for example polo was reported at \$128K plus and from the slide it shows that if we were to relocate the costs, the figure would be significantly lower. Riding was reported at \$176K, now it is minus \$132K, NEP was minus \$84K, now minus \$126K. Not to look at each of the numbers individually, but what this does, it give us a much clearer sense of genuinely whether our business is doing well or not. In essence, going forward, we have much better business and less dependency on Jackpot. Therefore, we can make clearer decisions on investment going forward.

Hon Treasurer, Amelie Villeneuve (V0094)

Hon Treasurer informed that she is not a polo player; however, she has been educated about polo over the last 8 months and had come to understand the blueprint for polo business is between zero to \$100K loss a year and that is basically what the polo business is like if you were to study everything and so, going forward, the expected deficit should not be more than \$100K and if we were to strip away some of the enormous cost, what we will have is a proper business.

Hon Treasurer, Amelie Villeneuve (V0094)

This year again, you would have probably heard, we had a challenge in the beginning of 2016 due to the strict quarantine regulations that ban horses returning from Malaysia resulting in a number of empty stables for up to 6 months. Whilst at the same time, we also experienced an increase in labor cost due to the changes in MOM regulations and raise in foreign worker levy rates. We find ourselves handcuffed to a fixed employee base that we couldn't manage as dynamically as we needed. We were able to offset some of these challenges with lower overtime costs and improved productivity. As a result, overall staff costs were maintained at the same level as the previous year.

Hon Treasurer, Amelie Villeneuve (V0094)

lan Lander (L1348) raised the question as to whether the polo figure includes tournament and events. Hon Treasurer replied that the figure is only for polo and does not include tournaments and events. The slide on "Polo" shows the budget that includes expenditures on the SEA Games horses, which we are looking into, at least to breakeven and if not, to make some money. The Committee had discussed at length, some of the provisions if things go wrong, if the horses get stuck in Malaysia, how we make sure that we are not at huge risk, but as you can see here from the slide, we are budgeted to invest in the SEA Games for polo.

Ian Lander (L1348) Hon Treasurer, Amelie Villeneuve

In making reference to the slide "Riding, it shows surplus and this was because we have a better Management Team who had taken steps to improve productivity and achieve operational efficiencies by better

Hon Treasurer, Amelie utilization of horses and instructors. This time last year, we had a number of horses out of work and costing us a lot of money, but we recovered by December 2016 when 8 of our horses generated \$4,000 each per month. We have made modest investments such as refreshing our polo and riding string of horses, buying new jumps, and improving the dressage facilities with mirrors installed. Another area of investment was in key polo events. We hope that these investments will raise the profile of equestrian sports and our standards of riding and polo.

Villeneuv (V0094)

Referring to the "Jackpot" slide, Hon Treasurer pointed out that there is a downward trend, even though we have brought in 4 new gaming machines. We would definitely want to keep on investing in new machines, but we got to expect that its performance is not going to be what it was 5 years ago. We will continue to refresh games in an effort to reduce decline, but we have to consider that it is a declining business. Next on Beach Polo, Hon Treasurer informed that she will hand the meeting over to President.

Hon Treasurer, Amelie Villeneuve (V0094)

President informed that he did think that we fared poorly financially in the Beach Polo. So, he would like to explain how we failed. We had 2 major sponsors in about January or February 2016 who targeted to stage the event at Sentosa. We had a budgeted income of about \$400K, and we have cost about the same in the budget at that time. The timeline however was not realistic with an un-tested project team with no experience at doing events outside the Club and a new GM that just came aboard.

President, Rickard Hogberg (H0080)

One of the major shortfalls was in ticket sales. Given the short timeline for us to sell, we could not sell to corporate clients. Another major factor is the F&B expenditure. Promised sponsorships did not materialize. We had thought all the F&B and alcohol were sponsored. At the last minute, we were required to pay for the alcohol to the tune of \$44k and an additional sum of \$77k for F&B. The sum of \$77k is being disputed. Stripping this, the variance would be around \$220k.

President, Rickard Hogberg (H0080)

President opined that if we were to look at the upside, we have achieved a lot of positive things with many members enjoying themselves at the Beach Polo event. We have the same sponsors to raise almost a million dollars for the next 12 months. Some of the funds will be allocated to polo and some of it goes into investing PR related exercise for the next 24 months. He thanked Satinder, Ali, the Consultant and the Management for their involvement and hard work. The Beach Polo event was not what we expected, but we are hopeful to recover some of the losses this year.

President, Rickard

Michael Ma (M0154) informed that he was very much involved in the

Beach Polo and had written at length to the Committee as to what went wrong, the pros and the cons of organizing events, in which he has experienced. Referring to Beach Polo, he expressed that he had never seen such a badly organized event. He doesn't know why he was never asked to see the after effects, or to review which he could have cleared them all since polo is the only one event. He doesn't see the need to engage a consultant from overseas who has very little knowledge of local environment. He felt that it was a big mistake that we are not utilizing our own resources, thinking that everything overseas is much better than what we have. He then asked would the Committee be replying his letter and would the Committee be settling his bill of \$77K.

Hogberg (H0080)

Michael Ma (M0154)

President agreed that the Committee would very much like to have an expert in organizing the event. He would like Mr. Michael Ma to send in his proposal for the next event, giving details as to how he would organize it and taking responsibility for the P&L. The Committee would probably like to look at his proposal or other event organizers' proposals seriously since we are no experts in organizing event outside the Club.

Christin Culme-Seymour (C0159) noted that Riding Section was driven by the price increase had achieved a surplus in 2016 while we had a deficit of \$100K for Polo. She would like to know whether we would be having a similar drive for Polo and whether there is any contingency plan for horses in the Riding Section.

President, Rickard Hogberg (H0080)

Vice President informed that he would like to answer that question on polo. He asked the floor by a show of hands, how many polo players were there in the room. Having noted a few of them had raised their hands, he went on to explain that this is a physiological question because the numbers you could see from the slide "Polo" are based on cost allocation. Now, one can argue that this is essentially a Polo Club, it is Singapore Polo Club, it was founded as such, the whole land lease is depending on it being a Polo Club and we have about 1500 members, most of them who don't play polo, but they are members because this is a Polo Club, as well as riders and they enjoy the whole ambience of the horses etc. etc. Polo is an extremely expensive game, and you see recently that there were a lot of empty stables, people are feeling the pinch, and again, it boils down to the philosophy that 30 members cannot support a whole Polo Club if you allocate the entire cost of running the Club to 30 or 40 polo players with each polo players coming out about a million dollar. However, one can argue that all the other revenue stream exist, because it is a Polo Club and by definition, polo is played here. It all boils down to cost, to him as a Committee or whoever that chair the Committee would take a view of how much, the few players could sustain the

Christin Culme-Seymour (C0159)

Satinder Garcha, Vice President (G0021) whole environment; how much pain they should take in term of cost, so it was more of a cost allocation exercise.

Hon Treasurer informed that polo has the same drive for efficiency and as she had said before, the maximum deficit is about \$100K, but we have to study first what had happened before to see what is realistic. She thinks that we have to keep the losses at this point rather than assuming that we are going to make money, which frankly looking into the last 10 years, we haven't. So, when it comes to Riding, we have a Capex to replace the 3 horses that are currently due to retire. We also have a Capex budget for additional 3 horses. We have planned to let our horses have some rest and making sure that we don't over work them. One of the problems that we have in the past was that we have one or two horses that were often ridden on by members and a bunch of horses that nobody wanted to ride. However, that has been resolved because we now spread the load evenly and we are going to purchase another 6 more horses for Riding Section.

Hon Treasurer, Amelie Villeneuve (V0094)

Christin Culme-Seymour (C0159) was pleased to hear that, but she would like to know whether we have plan for a retirement fund for the horse as well because currently when a horse goes for retirement, we will pitch in together to send it aboard. She asked, whether the retirement fund could be budgeted into the revenue for a horse in its lifetime here.

Hon Treasurer responded that we definitely can build in some cost into the horses, but it can be quite tricky if they have a number of years potentially ahead. She would like to hear some of the ideas and suggestions that Ms. Seymour have, so as to think about it as we have a current situation of looking into retiring 3 horses.

Christin Culme-Seymour (C0159)

President expressed that he would like any members to propose a resolution for a horse retirement fund, but it had to be proposed before we could table it. We all have a heart for horses and we all love them, but the Committee cannot really spend other members' money in vain. We have a policy and have to abide to it, notwithstanding whether it is a riding horse or a polo horse; it would require 2 vet reports to decide whether the horse has a future as a working animal. We would put it up for sale or adoption for 2 weeks to see if anybody step forward and usually we have two thirds of our horses successfully adopted, while the other one third is not. The decision is painful, but we must first exhaust all the options before that happens. The Committee took a serious view on horse's retirement; however, we cannot currently use cash to pay for retirement. If any member have interest to table a resolution for retirement fund for the horse, the Committee would gladly look into it.

Hon Treasurer, Amelie Villeneuve (V0094)

President, Rickard Hogberg (H0080) lan Lander (I1348), referring back to Beach Polo, noted that President had said earlier that we have an income of \$320K and a loss of \$340K, which would mean that we have spent \$600K over, but he couldn't see it anywhere in the slide. President explained that the slide only referred to "major factor", the rest of the items are more or less on budget. Ian Lander (L1348) asked whether the Club had spent about \$600K on Beach Polo. President replied in the positive.

Ian Lander (I1348), President, Rickard Hogberg (H0080)

Stijn Welkers (W0049) agreed that it is hard to organize event and do it within budget. In past years, he was involved in organizing events and had made about \$10K for the Club. The running of a big event like that, outside the Club in this sort of numbers, runs the risk of making losses essentially. Our Club's Constitution guards against the Committee making decision of such magnitude unless members' approval has been sought. Rule 31 (f) said that if there is any event, where Committee members of the Club spend more than \$150K, you would need to seek members' approval at a general meeting. So, his question is, has this been done? And for the million dollars that come in, will the Committee be seeking approval from members for whichever events that they intend to hold.

Stijn Welkers (W0049)

President responded that the intention was more or less to breakeven, and so that there is no necessity to call for an AGM or EGM. As he had said before, the fact is very clear, we learn and try to organize event with professional help going forward.

President, Rickard Hogberg (H0080)

Stijn Welkers (W0049) reiterated that there is a rule in the Constitution Rule 31 (f) that requires Committee to get members' supports for sums exceeding \$150K. The Constitution doesn't state that the Committee can breakeven. When you spend \$150K or more, you have to hold an EGM and seek members' permission for it. He then asked maybe the Hon Sec who guard the Constitution, can read the Constitution and give interpretation to that clause whether or not members' approval should be sought or not.

Stijn Welkers (W0049)

President informed Mr. Welkers that if he thinks that the Committee is in breach of the Constitution, he could put up a resolution to that effect. From his perspective, he didn't think that the Committee has breached the Constitution nor the Committee has any intention to breach the Constitution rule.

President, Rickard Hogberg (H0080)

Stijn Welkers (W0049) maintained that he was not accusing the Committee of breaching the Constitution, but he was merely pointing out that there is a clause that protects the Club's members from such big losses. He suggested that going forward, the Committee should seek members' permission before spending Club's money. He

Stijn Welkers (W0049) believed that if Beach Polo has been tabled for members' approval, it would be approved. He thinks that the Constitution is there to protect the Club and its members from making unplanned losses, or unplanned cost, and as what Michael had said, we have a consultant there that didn't do well in local environment, and this could have been prevented and so, his question, would be the same for SEA Games.

President asked Mr. Welkers, was he referring to the SEA Games. Stijn Welkers (W0049) responded that the SEA Games would fall under the same rule if we are going to spend more than \$150K. He recalled that the Constitution rule requires the Committee to seek members' approval at a general meeting before spending more than \$150K. President felt that if that is the case, holding major tournaments in the Club will become a problem. Stijn Welkers (W0049) informed that when we hold Singapore Open, our budget was never more than \$60K to \$70K per year. President questioned would that mean that even if we have a sponsor for \$200K, we cannot proceed with the event unless we get members' approval at the EGM. Stijn Welkers (W0049) replied in the positive.

President, Rickard Hogberg (H0080) Stijn Welkers (W0049)

President felt that it should be a matter of how we interpret the Constitution rules. Stijn Welkers (W0049) requested Hon Sec to explain the clause in the Constitution. Based on what he understood from the Constitution, the word is "expense", not "breakeven". It states clearly that if you are going to spend in excess of \$150K, you got to ask for members' permission at the EGM. That was all that he was asking. If "breakeven" is used, we should make back the same amount of money that we spend.

President, Rickard Hogberg (H0080)

Vice President agreed that Mr. Welkers had made a valid point, and as we had said before, no one was proud of the financial result of the Beach Polo event. It was the other benefits that we have gained, such as the Singapore Tourism Board supporting the Singapore Polo Club with a \$150K funding. All these things would have helped us to get better term for our lease extension in about 30 years' time. He wouldn't compare this with Formula 1, but this is the first time that our Government considered Beach Polo as an event. From the financial point of view, the ticket sale and all were a big disappointment. One big risk factor was that the event was held outside the Club and there were a lot of costs that were unknown literally up till the last 2 weeks and Sentosa, being the venue sponsor, took control and charged us more than 3 times our budget till we have no control over costs. Moving forward, whoever in the Committee, should underwrite that we must not incur such huge losses again for any event that is held outside the Club. If this process is not observed, then the event would not be held. Since we already have infrastructure, such losses would

Satinder Garcha, Vice President (G0021) not have happened if we were to hold tournaments / events within the Club.

Stijn Welkers (W0049) requested the Committee to clarify whether or not they had gotten members' permission before they proceeded with the Beach Polo. He is a supporter for events outside the Club that help the Club for all the reasons that had been said, but he thinks that there is a lot of brain power in the room and within the members. He felt that the Committee should outline their plan for events that they are going to deliver which would require them to put in a lot of effort to think through thoroughly, which he hopes would prevent losses from happening again. He thought that it would be a good thing to present the plan to the membership for approval, not because we don't trust the Committee, not because it is a bad idea, but just to get transparency and inclusion from the members.

Stijn Welkers (W0049)

Vice President agreed that the points raised by Mr. Welkers were all valid. When Mr. Welkers said you and I, it referred to all of us and obviously everybody's best interest is for the Club. This event was not for any personal interest and given that members are contributing in any way possible, everybody inclusion was already there.

Satinder Garcha, Vice President (G0021)

Ali Reda (R0033), informed that he would like to ask one simple question and at the same time, to give one simple suggestion. He had a great time at the Beach Polo and it was a great event. Having said that, he wanted to know, just simple accounting, was the cost of our own internal staff included. This is apart from the Captain's time. and the time of other people who had volunteered. Was it included in the cost? Hon Treasurer replied in the positive. Referring to what Mr. Welkers and Vice President had said, Ali Reda (R0033) requested that people who are involved in polo and the people who organized the event should hold a post-mortem of the event and find out what really went wrong and see how we can improve, since we are proposing to have events in 2018. We can plan way ahead so that we have better financial structure that would take us forward.

Ali Reda (R0033) Hon Treasurer. Amelie Villeneuve (V0094)

Hon Treasurer agreed with what Mr. Reda had proposed. She informed that an after action review had already been done which she thinks was helpful in identifying some of the costs in the budget that weren't anticipated. While we have a better understanding on some of the other costs, we now have a better blueprint on how to run a mega event of such magnitude should we choose to do so in the future. Ali Reda (R0033) suggested that it may be worthwhile perhaps to table it with the appropriate people so that there is transparency that they would know where it went wrong.

Hon Treasurer. Amelie Villeneuve (V0094) Ali Reda (R0033)

Referring to Mr. Welker's and Mr. Lander's earlier requests to relook | President,

at the Constitution rule, President informed that the key word is "requiring". He then read out the Constitution Rule 31 (f) and explained that the Committee would call for an EGM if we think that we require \$150K of the Club's fund, but we didn't think so. Hence, we went ahead because time was too short and sponsors cannot wait that long for an event to be approved at an EGM / AGM. However, it was certainly worth thinking how we can protect the Club's interest. He agreed that Satinder had raised a valid point, and as he had said earlier, the organizing of event could have been done by professional people who could guarantee us the numbers.

Rickard Hogberg (H0080)

lan Lander (L1348) doesn't think that it is cumbersome to table a resolution and call an EGM to get members' approval. Regardless of whether we are holding a Polo or a Riding event or a party or whatever or whether it is held in the Club or outside, it would protect the Committee. The Committee can plan the event now or the new Committee can plan it next year. The way he read the Constitution, the Committee has no discretion. It is an obligation on the Committee to get members' approval. If you are going to spend more than \$150K on any one event, you have to come to the members, even if you intend to spend more than \$300K in any one year in total, you still have to come to the members. He had reiterated this many times before.

lan Lander (L1348)

President, Rickard Hogberg (H0080) informed that the lessons and comments from today would be reviewed by the Committee. He reiterated that the Committee did not think that under the Constitution, they should go to members for approval at an EGM / AGM, but it is certainly worth thinking how we can protect the Club without repeating the same mistake going forward. He thanked members for their comments and proposed to move on to the next agenda item of appointing auditor for the year 2017. Stijn Welkers (W0049) thought that we should first approve the accounts. Ian Lander (L1348) asked President was he asking for the Committee Reports or the accounts to be approved. President informed that the accounts need to be approved first as we are on item 3 of the agenda.

President, Rickard Hogberg (H0080) Stijn Welkers (W0049) Ian Lander (L1348)

Ian Lander (L1348) next inquired the progress of the irrigation tank (Resolution 5) which was passed at the AGM last year. He wouldn't mind if this question were ruled out of order as it is out of sequence.

lan Lander (L1348)

President informed that little progress was made as we are still discussing with PUB who is the driving force. Basically, we are not in a position to draw water from the Jalan Mashhor drain which we used to do. We had engaged a consultant, and had talked to PUB and had met them a number of times, and yet we still don't have a final solution. It looks like PUB may approve a limited amount of water to

President, Rickard Hogberg (H0080) be drawn from Jalan Mashhor drain. We would probably have to go ahead with limited water recycling when the tank comes in. The final design is still not available yet, but if we need more money, we get members' approval at a general meeting.

lan Lander (L1348) presumed that there wasn't any structure design or any costing thus far. President responded that the Committee was unable to design or assess the cost as there were a lot of unknown factors as to the location and its design. He asked the meeting whether they have anymore questions on the accounts before he passed the meeting over to the Hon Treasurer who would explain why the accounts were qualified in 2016.

lan Lander (L1348) President, Rickard Hogberg (H0080)

Hon Treasurer informed that the questions raised and the definitions for the qualified accounts are all in the Annual Report. She understood that Mr. Lander has a lot of questions and she would gladly go through them, may be offline with him. Ian Lander (L1348) agreed if Hon Treasurer gives him an undertaking that she will reply him. Hon Treasurer agreed.

Hon Treasurer, Amelie Villeneuve (V0094) Ian Lander (L1348)

To clarify why the accounts were qualified, President explained that we have given an outstanding loan to EFS for the NEP land lease which they were paying up to middle of 2015. By end December 2016, there was an overdue loan of \$1,633,241. We are now in neutral evaluation mediation with EFS, trying to resolve the issues. However, the auditors felt that the outstanding amount of \$1,633,241 has to be qualified due to its questionable collectability. But, the Committee was of the view that the said amount is still collectible and therefore, we didn't impair it or write it off.

President, Rickard Hogberg (H0080)

The President next called for a proposer and a seconder to approve the accounts. Leon Chu (C3019) proposed to receive and approve the accounts and Richard Bailey (B0136) seconded the said motion.

President, Rickard Hogberg (H0080) Leon Chu (C3019) Richard Bailey (B0136)

Majority of members voted by a show of hands approved and adopted the Audited Financial Statements for the financial year ending 31st December 2016 with one objection registered from lan Lander (L1348). The motion was carried.

4) To appoint Auditors for the year 2017

The next order of business was to appoint Verity Partners as the club's auditor for the year 2017. President informed that the audit fee had remained the same as last year, but he cannot disclose it. Verity Partners have been our Club's auditors since 2012 and it was recommended that they be re-appointed again.

President, Rickard Hogberg (H0080) Greg Parkhurst (P0055) Hon Treasurer, Amelie

Greg Parkhurst (P0055) proposed the re-appointment of Verity Partners as our Club's auditors and Amelie Villeneuve (V0094)

			1
	seconded the said motion	on.	Villeneuve
			(V0094)
	Majority of members by	lan Lander	
	of Verity Partners as th	(L1348)	
	objection registered from	President,	
	he voted against the ac	Rickard	
		from this, there were other reasons that he	Hogberg
5 \		nts. The motion was carried. tee in accordance to Rule 37a(iii) of the	(H0080)
5)			
	Club's Constitution) The post order of busin	ess was to elect the Committee in accordance	President,
		club's Constitution. President congratulated the	Rickard
	following Committee me	Hogberg	
	President	Satinder Garcha (G0021)	(H0080)
	i resident	Proposed by Rickard Hogberg (H0080)	(110000)
		Seconded by Wee Tiong Han (W2032)	
	Vice President	Wee Tiong Han (W2032)	
	VIOCITOSIUGIIL	Proposed by Ali Namazie (N0012)	
		Seconded by Satinder Garcha (G0021)	
	Hon Sec	Rickard Hogberg (H0080)	
		Proposed by Satinder Garcha (G0021)	
		Seconded by Wee Tiong Han (W2032)	
	Hon Treasurer	Amelie Villeneuve (V0094)	
		Proposed by Tan Hock (T2357)	
		Seconded by Melissa Ko (K0046)	
		(its it)	
		low stand for election for the position of Polo	President,
		uested Ali Namazie and Stijn Wlkers to give a	Rickard
	presentation of themsel	ves and to share their plans for the future.	Hogberg
			(H0080)
	Ali Namazie (N0012)	Proposed by : Wee Tiong Han (W2032)	
		Seconded by: Satinder Garcha (G0021)	
	Stijn Welkers (W0049	, , , , , , , , , , , , , , , , , , , ,	
		Seconded by: Kevin Wilkinson (W0088)	
	A. II		0(" - \\\ . "
	` ` `	nformed that he had stood for election for Polo	Stijn Welkers
	•	w that there was a decline in Polo participation	(W0049)
		nent or in participation of tournaments. These	
		d worrying. So, to the question what you are	
	0 0	thinks that people don't mind investing in polo	
		ded that they have fun out at the fields and	
		then we play these days, there were a lot of	
		of shouting and it is not fun anymore and that	
	,	rses and don't replenishing them. They wanted	
	to see changes.		

We have done a lot in the past; we have done umpiring, we try to bring down the aggression and try to have some fun out there. It has improved, but it was still not there. You can see people coming off the field with smiles on their faces more than they should and that is something that he tried to work on. Things like we can do are to promote what positive plays are, work on mentorship programs for some new players, and also to organize tournaments in a slightly different fashion. So, we have things in the past, where people were allowed to dress up or wear costumes or have husband and wife team, child and parents team, just to bring in fun and laughers. It doesn't have to be competitive polo. So, that is what side to increase the fun level.

Second point is to be inclusive as we can in polo. There is different type of players and group players, be it children, novices or new players, high goal or low goal players, people with horses and no horses, you got to cater to everybody. The problem is finding the balance. So, what he intended to do is to balance it as much as he can, and organize events, tournaments, activities for the various groups so that everybody feel in a way that they get their money worth, be it through horses that they have or if they are just members that they can still participate in a fun way and tournaments at a different level. If a tournament last 10 days, it has to be something for people not involved in the tournament. For example, to bring that inclusiveness as much as possible. With 2 key factors, balance and inclusiveness combined together, he would like to bring back smiles on people faces and enjoyment of polo within the Club.

As the current Polo Captain, Ali Namazie (N0012) did not think that he would need to say very much. He believed that he has the incumbent's disadvantage, namely that being Polo Captain is never a popularity contest! Nonetheless, he felt that Stijn had made some valid points. Polo Captain said that, when he was a lot younger, the polo landscape and the profile of the players was very different from what it is now and indeed, some of these have to be taken into account. However, one of the responsibilities of the Polo Captain is to balance the day to day running of polo with more long term, strategic considerations for sustaining polo here. There is only one Polo Club in Singapore and only one polo field; we are under tremendous pressure as the Club's lease to the present site is to expire in 2038. Consequently, the Club's profile both internally, but especially outside the Club, has to be maintained and in fact enhanced. That is one reason why we made an ambitious attempt in 2016 and it will continue in 2017, to make an interesting, competitive programme in order to secure substantial sponsorship for polo. In fact, we did attract new sponsors and we have managed to make them stay. The problem is that, if the level of polo is sort of relatively low, it does not attract

Ali Namazie (N0012)

significant sponsorship.

We have to encourage players as well as novices and beginners to polo and we spent a lot of efforts doing that in 2016. In fact, we have now a very vibrant children's polo program which began middle of last year and is in full flow now. So all those things have to be catered for, but there is also a strategic dimension to keeping polo alive in Singapore in difficult circumstance.

President, Rickard Hogberg (H0080)

President thanked Stijn Welkers and Ali Namazie for their presentation. He informed that only Charter Polo Playing Members and Charter members who play polo can cast their vote for Polo Captain; just in case some members may wonder why they didn't get the voting slip.

The following seven candidates below stand for election for the position of Committee members. President requested new candidates standing election for the first time to give a presentation of themselves.

Abigail Cheng (C0151)	Proposed by Gary Tiernan (T0064)
	Seconded by Iqbal Jumabhoy(J1371)
Melissa Ko (K0046)	Proposed by Wee Tiong Han (W2032)
	Seconded by Ali Namazie (N0012)
Lawrence Khong (K2505)	Proposed by Rickard Hogberg (H0080)
	Seconded by Ali Namazie (N0012)
Gina Lim (L0168)	Proposed by Diana The (T0163)
	Seconded by Vinod Kumar (K0075)
Greg Parkhurst (P0055)	Proposed by Brian Miller (M1220)
	Seconded by Ali Reda (R0033)
Ali Reda (R0033)	Proposed by Brian Miller (M1220)
	Seconded by Wee Tiong Han (W2032)
Tan Hock (T2357)	Proposed by Satinder Gacha (G0021)
	Seconded by Wee Tiong Han (W2032)

Abigail Cheng (C0151) informed that she has been a member of Singapore Polo Club for about 20 years now, so, almost her entire life and having grown up under the instruction of our local instructor Daniel, she considered herself a true product of our Riding Section.

Abigail Cheng (C0151)

In 2011, she started taking riding more seriously by riding almost every day, thanks to the generosity of the Jumabhoys who let her help exercise their lovely polo ponies.

In 2013, she began competing and since then, she had represented the Club in two National Jumping Championships and a World Jumping Challenge in which she came in overall 3rd on our own school horse, The Sugar Plum Fairy. A part of her competitive journey with Sugar, along with the Club's 130th anniversary celebration was captured in the documentary 'Weekend Warriors' which was aired on Starhub Sports Arena.

She is also a practicing litigation lawyer (which she claimed that she looks fiercer than she looks), a qualified riding instructor under the British Horse Society and business owner of The Pursuit of Horses, a small business that sells equestrian products. She hopes to run for the Main Committee, to offer her skills as a lawyer, her equestrian experience as a school rider and a qualified instructor under the BHS as well as my business acumen to help make this Club that she has grown up in, to become more successful.

She hopes to help more riders find their equestrian success here, whether they ride their own horse or a school horse, and hope that with greater transparency and graciousness, the Club will become a more pleasant place for everyone to pursue their equestrian passion.

"i believe in Christianity as i believe that the sun has risen; not only because i see it, but because by it i see everything else" ~ C.S Lewis

President thanked Abigail Cheng (C0151) for her presentation.

Gina Lim (L0168) informed that she was honored to be nominated for Committee member. She had joined the Polo Club approximately 6 plus years ago, because she wanted to learn how to ride like everybody else. She waited over a year before she got her first ride. She went from lunging to regular riding lessons in a group, to owning a polo pony, took lessons at Riding School with so many riding instructors, some normal, some bizarre. She even took up polo riding with polo instructor, Sani who called her by 3 different names in one lesson. She is today a proud owner of her own little dressage horse. Long and short, she just wanted to say that Polo Club is where it all started for her and she had since then, experienced and gain so much that she hopes to be able to contribute as a Committee member. She envisaged a more inclusive and incubation for talents in the various equestrian discipline. More inclusive, as an incubation of talent into the various equestrian disciplines available in the Club.

On Livery Section, she hopes that we are strong in Dressage. Years ago, we saw our riders in the medium advance level of training, today we see a lot more riders progress into Prix St. George, GP levels. E.G. Danny Divito.

On Riding Section, under the coaching of instructors, we have seen many young jumping talents who have since progressed and are now training with their own jumping horses. This is an improvement for our

President, Rickard Hogberg (H0080)

Gina Lim (L0168) Riding Section. To see new beginner riders and our training riders moving up to that levels.

She looks forward to a more structured training program for our young riders to develop themselves for international competitions, young talents who have grown up through the ranks within the Club.

Riding Section organizing mid-scale shows, with more public exposure, related fitness program for our riders etc., which will in turn benefit the social and recreational side of the Club. More activities for both young and old to be involved; cross collaboration with the polo section e.g. Recent open house and NDC event. Pony Club camps, gymkhanas, and other social gathering, (IndoChine, suggesting Bollywood night?) as a collaboration between polo and riding section.

She hopes that by brainstorming with the Riding Sub-Committee would create more opportunities to bring about a stronger sense of belonging as a team Singapore Polo Club.

President thanked Gina Lim (L0168) for her presentation. He then asked Melissa Ko (K0046) who informed that she would not be giving a presentation as most of the members know her well already as they had seen her playing polo and often in the Club. As Lawrence Khong (K2505) was not present at the meeting, President requested Greg Parkhurst (P0055) to give his presentation next.

President, Rickard Hogberg (H0080)

Greg Parkhurst (P0055) believed that everybody would know him. He has been on the Committee this year, and has played polo since 2011. He had served in the Sub-Committee since 2012 for every year. He just wanted to explain what he will do if he get elected this year rather than other things. For him, this is a big year, the Clubhouse renovation project which is quite an exciting project for him, and he hopes that he can continue to be involved with that. He thinks that he got some value to add, and if he gets elected as a Committee member, he can commit to put in the time, he can commit to taking instructions from the Committee, and taking on the task and the work allocated by the Committee and putting that effort to stake that up. He thinks that he has a bit of the expertise to add to the project and at Committee level. To him, the biggest thing is, Committee member has to be able to put in the effort and the time to justify the vote. He believed that he can do that.

Greg Parkhurst (P0055)

President thanked Greg Parkhurst (P0055) for his presentation and requested Ali Reda (R0033) to give his presentation.

Ali Reda (R0033) believed that most of the members know him. He has been in the Club for over 15 years. His daughter jumps up the

President, Rickard Hogberg (H0080) Ali Reda (R0033)

back or used to, and he is well invested and had 4 horses, playing at a handicap of 1. He is here almost every day because he loves the place. One of the biggest things that Greg mentioned coming up, is this big investment into the Club (referring to the upgrading of the Clubhouse). He is in Design and Architectural and is experienced in building. He is also one of the protagonists helping Rickard push forward the idea of the Master Plan. So, with Master Plan coming up this year, he thinks he could probably add a lot of inputs into that. He thinks that one of the important things is to put in the time as Greg said, putting discipline and intelligent time and take the whole process through, a process that make sure that the money is well invested and he thinks with the background and the working relationship that he had with a lot of the Committee members here or probably all of them, in particular with Greg led to this. He is hopeful that he can make that contribution, aside from being able to move the ball around and ride a horse which is what he enjoys most.

President, Rickard Hogberg (H0080)

President thanked Ali Reda (R0033) for his presentation. He then asked Tan Hock (T2357), who bring in close to a million revenue for Jackpot, whether he would like to give presentation.

Tan Hock (T2357)

Tan Hock (T2357), informed that he had played polo for almost 30 years and is a Committee Member and also the Convenor for Jackpot for the last few years. He thanked members and the Committee for their support.

President, Rickard Hogberg (H0080)

President thanked Tan Hock (T2357) for his presentation. He then informed that the ballot boxes were opened for members to cast their votes. He requested the scrutineers to ensure that members cast their votes in the correct ballot boxes.

5b) To elect the Trustee Group in accordance to Rule 33a of the Constitution)

The next order of business was to elect the Trustees Group in accordance to Rule 33a of the Club's Constitution.

President informed that we don't have nomination for the Trustee Group 2017 / 2018. Therefore, he would like to suggest that the Trustee Group for 2016 / 2017 be re-elected:-

President, Rickard Hogberg (H0080)

Mr. Brian Miller (M1220)

Mr. Graham Cox (C0070)

Mr. Iqbal Jumabhoy (J1371)

Mr. Loh Kim Chah (L2007)

lan Lander (L1348) believed that it takes 2 weeks for nominees to submit their nomination forms to be considered to be elected to the Trustee Group. However, in the event if they don't, do we need to

lan Lander (L1348) nominate 4 members or what is the rule. Ian Lander (L1348) pointed out that if there is no nomination, nomination can be taken from the floor.

President informed that he had just proposed the above named nominees to be re-elected to the Trustee Group. Hon Treasurer was also agreeable to have them re-elected again. He then asked Mr. Brian Miller (M1220) whether he wishes to be re-elected to the Trustee Group.

President, Rickard Hogberg (H0080)

Brian Miller (M1220) congratulated Committee members that have been re-elected or have been nearly elected. He was glad that the Committee considered him. It was quite a tough job and he believed the Trustee Group did a wonderful job as we met only once.

Brian Miller (M1220)

President asked whether there is any proposer or nomination from the floor. If not, he would like to propose the above-named nominees.

President, Rickard Hogberg (H0080) Ian Lander (L1348)

lan Lander (L1348) reminded President that the standing Hon Treasurer must be a member of the Trustee Group. President advised that Hon Treasurer is considered a Convenor, but not a Trustee as per se. He then called upon the floor to re-elect the above-named nominees for the Trustee Group.

President, Rickard Hogberg (H0080)

The vote by the majority of members by a show of hands approved the re-election of the Trustee Group. The motion was carried.

6a)

In accordance with Rule 40a of the Constitution, to consider and vote upon any resolution relating to alterations or additions to the Constitution of the Club for which due notice of not less than 14 clear days' notice of such alterations and additions have been given to members

President informed that there were four resolutions received of which three resolutions were allowed to be considered and voted upon while the fourth resolution for Rule 49 was rejected by the Committee. The said resolution was similar to the one as last year. Rule 49 was strongly arguable, that the proposed amendment, in particular, Rule 49 (e) was ultra vires the Constitution. It qualified and stifled a member's unfettered right to seek legal redress from the law. The resolution itself is in breach of natural justice because it automatically removed a serving Committee member who has been elected or appointed. The Committee after seeking legal advice again, had rejected to put the said resolution forward and reasons for rejecting had been posted on the notice board for members' viewing.

President, Rickard Hogberg (H0080)

In accordance to Rule 36e, 37b and 40a, the following 3 resolutions relating to amendments to the Constitution were tabled to be considered and voted upon:-

Resolution 1

- Rule 23 - Suspension, Expulsion, Cessation and Closure of Membership

Proposed by Ian Lander and Seconded by Lee Kim Pheng

Resolution 2

- Rule 39 - Proxies

Proposed by Ian Lander and Seconded by Lee Kim Pheng

Resolution 3

- Rule 30 - Committee

Proposed by Ian Lander and Seconded by Gregory Ian Coops

Resolution 1

- Rule 23 - Suspension, Expulsion, Cessation and Closure of Membership

lan Lander (L1348) informed that he had already cast his vote and believed that most of the members had also cast theirs. So, whenever he is going to say would not change the vote, but he trust that everyone would treat it seriously. The change to Rule 23, he considered it imperative because of the Lawrence Khong's case, where the Court found in his favour. It wasn't a decision of the Court as to how Lawrence Khong acted, it was whether the Tribunal considering his action was tainted or not, but the Judicial Commissioner went on to say that the Constitution did not empowered a Committee to consider a discipline against a Committee member which is very vague, does it mean a standing Committee member or a past Committee member. He thinks that if we were to refer to past Committee member. There are a lot of us now who are immune for any disciplines because many of us have the privilege to be on the Committee. But the rule as it currently stand, the opening phase is "if any member" shall in the opinion of the Committee act in a way prejudicial to the interest of the Club. His contention is and has always been "any member" includes "every, all, every member". When you are elected to the Committee, you don't lose your membership. He cited President as an example, who pays his monthly subscription, and enjoying his privilege as a member. While he continues to be President, he wouldn't lose his membership, however, if it happens, then Rule 23 (e) state that he can't be admitted as a member to the Club. He considered this absurd because you always retain your membership when you are a Committee member. The opening phase is "any member", is unqualified, it means all members. The Club's lawyers at that time, offered to appeal the Judicial Commissioner's finding pro bono, the 2014 Committee prevented that. He doesn't think that it would be offered again for free and he doesn't see spending any more money on lawyers. To avoid all these, he

Ian Lander (L1348) proposed that we simply have, if "any member acting in whatever capacity whatsoever" shall in the opinion of the Committee ...". That means whether you are on the Committee or not, you are still subject to scrutiny and discipline by the Committee and it is essential that we maintain this so that we can manage the Club, within the Constitution, within the Club, so we don't have to go outside, go to the Court to solve our issues. So, that was why he urged members to vote in favour for this rule changed.

lan Lander (L1348) asserted that he wasn't sure what our lawyers had said, but he knows that one lawyer will argue for and the other one will argue against and only one will win. He couldn't understand why the Committee bothered to pay legal cost to get an opinion. President explained that it was important to have transparency of what we are doing and therefore legal opinion was sought. He pointed out that the proposed amendment of Rule 23 does not cure the problem of bias in that Committee member will still be disciplined by the Committee which may raise issues of bias. Ian Lander (L1348) proposed that President published the lawyers' legal advice instead of reading it out. President said he thought of displaying it on the notice board if it is fine with Mr. Lander. Mr Lander agreed with the President's offer.

President noted that there were a few issues with the Constitutional amendments, by taking a piecemeal approach to amending the Constitution may cause more harm than good. It would be more efficient to carry out a Constitutional review to achieve the objective. Ian Lander (L1348) did not think that the proposed amendment to Rule 23 contravened anything; there was a suggestion that we enhance the Constitution to provide for a Disciplinary Committee other than the Committee. He cited that Tanglin Club and Cricket Club practised same sequence of reconciliation, mediation and discipline. We are not Tanglin Club or the Cricket Club. This is our Constitution, it has served us for many years and he doesn't see it as a problem with a Committee being the only body empowered to consider discipline. President disagreed with lan Lander's view.

lan Lander (L1348) asserted that the Committee is the only body empowered to appoint a Sub-Committee. He contended that the Committee may just put in their cronies into the Sub-Committee to set up the one that is up for discipline. He thinks, rather than looking at this in a sinister light, the fact is, we have a problem, because it is a registered decision in the Court, that said a Committee cannot discipline a Committee member. All he was saying is that we change the Constitution so that the precedent does not apply. If you want to have a conservative effort, you can form any number of Sub-Committees next year to review the entire Constitution, to come up with a suggestion that the lawyers made. He would be happy to

Ian Lander (L1348) President, Rickard Hogberg (H0080)

President, Rickard Hogberg (H0080) Ian Lander (L1348)

lan Lander (L1348) President, Rickard Hogberg (H0080)

participate.	
President reiterated his personal view that Committee cannot a Committee member because such Committee may still problems of being in breach of the Rules of Natural Anyway, we shall proceed to cast our vote on Rule 23.	run into Rickard
Resolution 3	
- Rule 30 - Committee Ian Lander (L1348) explained that the suggested amendment 30 provided for election of Committee at other than an A where a standing Committee has been voted out of office at meeting of the members. This is a problem that the Cric faced. They voted out their Committee in the middle of the there was no provision to elect a Committee. He cited an that if tomorrow, if we decide to vote this new Committee there is no provision to elect a Committee and we have to the next AGM. So, the first part of this is to make a proconvene an EGM, for the business of electing a Committee.	AGM for a general cket Club year and example, out, then wait until
President asserted that the proposed resolution is inconsist certain other existing rules of the Constitution. In the absence amendments, the Constitution will be an inconsistent docur contradictory rules. He then highlighted Rule 37(a)(iii) which provides that the elected committee will hold office until the confidence of the Annual General Meeting (emphasis added) and R which provides that every Charter Polo Playing Member shall votes in a poll on any resolution covering the election of Methe Committee. (This would conflict with the proposed amendate 30(e).)	e of such ment with expressly onclusion ule 38(a) I have 10 embers of
President noted that the proposed resolution does not not consequential amendments to the other provisions in the Constitution and therefore, suggested that the context be Anyway again, we shall proceed to cast our vote on Rule 30.	e existing Rickard
Resolution 2 - Rule 39 – Proxies Ian Lander (L1348) highlighted that Rule 39 had been madministered. He explained that he had tried to write this 2007. That time he was a Chairman of the Constitut Committee, but the Committee at that time amended the that he had proposed. Currently Rule 39, the entitlement to being used for any and all voting, which is not what is intended.	s Rule in (L1348) ion Sub- wordings proxies is
Rule 39 is proposed to be changed to provide for proxies to only where provided for in the Constitution at Rule 9, Rule 36 and Rule 52. This might sound limiting, but if you were to loc	i, Rule 40 (L1348)

	36, it s resolutio included was that provided use it, w and Rule			
		tion are to be read and inte	r superfluous as all Rules of the rpreted as provided for in the	President, Rickard Hogberg
	proposed of the p	d resolution, President comme	n the "comments" section of the ented that it does not form part Constitution. Again, we shall	(H0080)
7)	To cons Playing The last for Char accordar			
	The can			
	and app	roved by the Committee to be		
		roved by the Committee to be NAME OF CANDIDATE	considered and voted upon:- MEMBERSHIP NO.	
	No.	roved by the Committee to be NAME OF CANDIDATE Dominic Goh	considered and voted upon:- MEMBERSHIP NO. G0038	
	and app	roved by the Committee to be NAME OF CANDIDATE	considered and voted upon:- MEMBERSHIP NO.	
	And apprint No. 1 2 Presider appreciation voice concerts everybood presentation has been not been no	roved by the Committee to be NAME OF CANDIDATE Dominic Goh Greg Parkhurst It asserted that unless there that we be as much incluse that would know Greg Parking and the continues. He gave the barriers of the continues to stay strong in the continues to stay strong in the continues. He gave the barriers was a strong and the continues to stay strong in the continues to stay stro	is a technical flaw, he would ive as we can so that our polothis Club. He believed that the khurst who had given his ckground of Dominic Goh who ars and he is now temporarily	President, Rickard Hogberg (H0080)
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President thanked the Management Team for their hard work and the Committee for their strong support. We almost carried all the resolutions unanimously.

President declared the meeting will be adjourned as the voting results would be announced later.

Meeting Adjourned

The President announced the voting results at 10.00 p.m. as follows:-

Resolution 1

- Rule 23 - Suspension, Expulsion, Cessation and Closure of Membership

Proposed by Ian Lander and Seconded by Lee Kim Pheng **Motion not carried.**

Resolution 2

- Rule 39 - Proxies

Proposed by Ian Lander and Seconded by Lee Kim Pheng **Motion not carried.**

Resolution 3

- Rule 30 - Committee

Proposed by Ian Lander and Seconded by Gregory Ian Coops **Motion not carried.**

The elected Charter Polo Playing Members is: Dominic Goh

The Club's 70th Annual General Meeting was held on 28 March 2017 with a new Committee for the term 2017 – 2018.

President Mr Satinder Garcha
Vice President Mr Wee Tiong Han
Polo Captain Dr Ali Namazie
Honorary Secretary Mr Rickard Hogberg
Honorary Treasurer Dr Amelie Villeneuve

Committee Members Mr Ali Reda

Mr Lawrence Khong Ms Melissa Ko Mr Tan Hock

Trustee Group Members

Dr Amelie Villeneuve - Honorary Treasurer

Brian Miller

President, Rickard Hogberg (H0080) Graham Cox Iqbal Jumabhoy Loh Kim Chah

President called the 70th Annual General meeting to a close and thanked all members present and welcomed the newly elected Committee members.

President, Rickard Hogberg (H0080)